

223_3764

UBCHEA ARCHIVES
COLLEGE FILES
RG 11

Nanking
Corres.
Priest, Elsie 1145

2
2
3
3
7
6
4

0206

Chengtu, Szechuen
January 5, 1945.

Mr. C. A. Evans,
Associated Boards, New York.

various financial items

Dear Mr. Evans;

I will try to clear a few of the many small items that have accumulated during the past few weeks.

1. Kirk Travel refund. Under date of October 20, 1944 we cabled you as follows;
"Send Emily Rees London Mission Calcutta six hundred fifty dollars refund money loaned Florence Kirk Charge Ginling stop Alumni requires date Bowen birth cable."

A letter dated December 4, 1944 from Mrs. Rees of Calcutta informs me that you failed to send her this money. We are embarrassed as it was a loan to Miss Kirk in September and we made an effort to clear it promptly. I am inclined to think this cable never reached you for we had to ask again for the last part of it. I wonder how many cables go astray these days.

Today I am issuing a check No. 1826 on Ginling College account payable to Msr. Rees and sending directly to Calcutta, asking her to collect. At the same time we have included in a cable sent today the following:

"Honor Ginling check 1826 payable Emily Rees Calcutta six hundred fifty travel Kirk." This will clear it with the London Mission Society if you will see that the check is paid in New York upon presentation.

2. Transfer of US\$200; One of our students needs to transfer two hundred dollars to Dr. Y.C.Hsi - who is studying dentistry - 311 Huntington Ave. Boston We included this request in our cable as follows:

"Send two hundred dollars Doctor YCHsi three eleven Huntington Ave. Boston from PangDzing-hwa. Charge Nanking."

I believe this is a clear item and needs no further comment.

3. Deposit in United Clearing Board account; At the end of November we sent a cable as follows: dated Nov. 27, 1944;

"December first deposit forty thousand dollars Clearing Board from Y.W.C.A. balance in Nanking account Central Hanover Bank."

The Chungking office reports no such deposit was made and we have been placed in a difficult position to finance the YWCA without this money. Again we cabled you today:

Chungking reports nonarrival forty thousand requested for YWCA. Add ten thousand deposit Clearing Board total fifty thousand. Charge YWCA balance Nanking Bank account. Cable."

The Y.W.C.A. has a large balance in our bank account and according to your bank report, they have recently made a further deposit. I am trying to have it cleared from our accounts and gradually we will do so. But I must have your cooperation in handling that end of it.

4. Deposits to National City Bank I am much troubled with the slowness of deposits. You made deposits in August - we received the money in late November. October deposits reached us in December. This is not good enough. We cannot depend upon this method of handling our funds - I am rather puzzled to know why there needs to be this great delay. It is not just your office but all funds. I received a cable that 5000. was deposited in the bank for the Church of Christ. That was nearly two months ago - yet to this date we have no record of it. I find the whole amount of red tape almost more than we can manage under present conditions of strain and urgency. Is there any way that you can eliminate some of the red tape at your end and see that the funds reach us promptly. Otherwise I feel we must find some other method of handling our funds. The UCB is not very satisfactory.

0207

1-5-45

5. British Aid to China; This morning we received notice of C\$6,000,000. for the thirteen institutions in the ABCCC group and as soon as the funds arrive, I will distribute according to the division left by Dr. Fenn. At the same time there were special gifts for several institutions and for your information I will list them:

Cheeloo	2,000,000.
Fukien	463,400.
West China	2,045,000.
Hua Chung	1,988,000.
Yenching	463,400.
Ginling	466,000.
Nanking	463,400. 7,889,200.

We presented a special request to this committee, but this distribution was made before our request was considered. It is reported to have received favorable consideration individually by several members but no official action to date - I sent you the plan we worked out for presentation.

6. UCR increases grant: Although the official word is not here yet, President Mei of Yenching was in Chungking and telegraphed me that UCR Coordinating committee had increased the grant to the ABCCC group making the basic grant C\$70,000,000. and inflation C\$125,000,000. with promise of additional grants upon presentation of more detailed budgets. We had only two days to prepare the request so could not give great details for all twelve schools. I understand this will be retroactive from October in which case we may be able to manage without too great a deficit.

As soon as we hear from Mr. Sweet, we will let you know definitely concerning the grant. I am much relieved to have this re-consideration of their support and believe it will help morale considerably.

Until we have some other basis, I am continuing to use the basis determined by Dr. Fenn and am distributing the funds accordingly. The large special gifts from London to the three institutions should be taken into consideration. Both West China and Cheeloo received special gifts of £500 each in October - which at that time was just over 800,000. each. *Most likely Hua Chung also.*

7. Substitute for Dr. Fenn. There has been no official word from Dr. Fenn although a personal letter indicated that he hoped to be sent here sometime soon. He left early in October and we have had no word from him during that time - having had someone to handle the "link" between the field and your office, we had grown dependent upon him and now realize that many things are being left undone. Consequently the five presidents took action to send a joint letter calling to the attention of Mr. Ballou this serious need. I am enclosing the letter - please give to Mr. Ballou. We have no person in mind but hope someone can be found to take up this work. I do not think it is possible for Dr. Fenn to give very much time to this work under his appointment.

0208

F.S. There were interruptions so this letter did not go by post last eve and as it is Saturday afternoon I can work behind locked doors. There are a few other items to clear:

Ruh-tsuin Tsui. You will remember that Mr. Tsui was one of our staff members who left New York last February to reach Chengtu sometime in the Spring. He has asked me to check two items for him:

Have you written with 2/1/45

- 1. When his luggage reached New Orleans, the box of books was missing. He reported it immediately to you and Mr. Cameron who was in charge of the transfer but you have never given him any reply. Please check and report
- 2. According to our usual custom, we gave him field salary dating from February 1944. Rockefeller Foundation gave him family allowance through December 1943. He asks if it will be possible for you to secure the family allowance for the month of January inasmuch as the field salary did not start until February. He did not reach Chengtu until May or June and we could not date his contract earlier than the beginning of the spring semester. Please report in due time.

Cable dated 3d January You report several special gifts, and I will cable definite instructions about them early next week. I need to check with one or two persons involved first. There is only one question and as it involves a small amount I will not cable about it, but hope you will clear in due time.

The cable reads as follows: "Following available American 500 Hukwoh-hwa Economic Facts from Buck. 100. Helen Huie Kwei Canadian Mission Kiating, ten Mt HERMON MISSION ALUMNI 100 Madame Alexandria David Neel. 200 Hwahsi Scholaship. Also HYI Nanking 1500 Purchase gazatteers, Li Siao-yuen. 2000 Publication Volume Four Bulletin Chinese Studies. Also Rockfound Nanking 2500 Educational Cinematography. For Hwashu 1565 and 400 balances on CM141 and CM147 Notify Evans adjustment these also China Medical for Peiping Union Medical 2223."

All of which is clear except the underlined - ten MTHERMON MISSION ALUMNI. This does not make sense to me and as only 10. is involved, I will not include in a cable - but let me know in some letter. *Enril E. Mertz - left from Mt. Hermon Church for it alumni thru Wm Fern.*

Current funds; We will send off a cable soon asking to have funds deposited in the Clearing Board account. Sales are going slowly just now and there is so much to sell that we hate to add to the total if we can manage. However some of the institutions are very low - I had to loan Yenching and Cheeloo yesterday but the British funds will restore their balances.

Joint funds 1943-1944 I asked you to deposit US\$8000. against the balance you were holding for the joint funds appropriation for 1943-1944 and you refused to do so with the reply that both the Joint funds balance and the Child Welfare balance had been sent to Chungking. Immediately I asked all the people I knew in Chungking if they had this money but they all reply they know nothing about it. According to my records the appropriation for the year 1943-1944 was as follows:

Total for Joint funds US\$22,500 00

I drew these funds by following;

Central Hanover check No. 1567 (Nanking)	7,500 00	to Central Bank
" " 1621 "	2,500 00	Ashley Lindsay
Letter of transfer for Wallace Crawford	2,500 00	
Central Hanover check No. 1631 (Nanking)	2,000 00	J. Lossing Buck
Final cable for deposit to Clearing Board	8,000 00	
	<u>22,500 00</u>	

When you refused to honor our request for the final payment you made it very difficult for me. You must have this money - you never sent it to us.

Child Welfare appropriation

At the same time we asked you to deposit US\$10,000. for the Child Welfare fund, and your reply was it had been sent out to Chungking but again we cannot locate such a fund anywhere and there was no reason or likelihood of it having been sent there - why should you send it to Chungking when it belonged to Chengtu?

According to our information the appropriation for the six months ending Dec. 31, 1943 was US\$16,500. and this was all drawn. Then there were conflicting reports - you wrote the appropriation for the next period was US\$16,500. but the Chungking UCR office advised it was in Chinese currency only. We finally accepted the decision from Chungking, but we drew against you for this one item of US\$10,000, against the appropriation in Chinese currency. You refused to pay it so I must collect US\$10,000. from some source - UCR claims it was in your hands. I feel you must have it but are mixed up in your own office.

attached showing Dep as made.

Will you be kind enough to unravel this tangle and deposit in the National City Bank these two items immediately - US\$8,000. balance of joint funds, US\$10,000. balance of Child Welfare. We must have these balances - have used the funds already and the loans created by your refusal to honor our request must be paid at once. As a matter of fact we shall net more Chinese currency now than if you had paid these items in the summer - it reverts to Child Welfare committee but in the case of joint funds will help us to meet the alarming increases that keep climbing. When you make these deposits, please cable to me so I can put some pressure on the group in Chungking to release them promptly.

University of Nanking acting president Will you share this information with the others - Mr. Ballou and Mr. Corbett particularly. Although there was some plan to have a different person serve as the acting president, we have decided it was not a very feasible plan in view of the serious situation. Mr. Chang Chi-wen, dean of the College of Agriculture is the acting president for the entire time that president Chen is away. All communications belonging to the office of the president should be addressed to Mr. Chang.

Present situation It is still very tense - people are quietly leaving if their furloughs are due or if there are children. The city is full of refugees from other centers all waiting for a chance to proceed at least toward home. Some people are of the opinion that nearly all will have to leave shortly - others that the clouds will blow over. I cannot say - meanwhile we go on steadily. If we are forced to close, I shall probably try to return home almost immediately. I believe it is ten years ago today that I left home the last time.

The currency situation locally is rather stringent - several small banks have been closed - bankrupt - during the past two weeks and we expect many others will follow before the end of the Chinese year. Chinese New Year is February 13th and we anticipate difficult days before that date. Already fuel is climbing. Coal is 17. per pound which even at exchange 300 to 1 makes coal almost too precious to use. Charcoal is 90. per pound, but I have a tiny spark burning beside me as the day is too cold to work unless you can warm your fingers now and then. The cost of living index is not quite as ~~high for December~~ great a jump for December as was true for October and November - 870 times 1937 is high enough.

I am sorry this letter has grown so long - and hope you can untangle some of these problems. I am trying to clear up some of my outstanding items just in case we find ourselves involved in another critical situation. This semester closes on January 26th and due to the lateness of the New Year on the 13th, we have a long winter holiday - classes begin on February 26th. Perhaps by then the outlook will be brighter.

Sincerely yours,

Chas. M. Priest

your letter of Nov. 13 with Oct. report for Nanking just in. It answers one question so I have cut off # on page 2!

RECEIVED
UNIVERSITY OF NANKING
BEIJING
1945

RECEIVED
JOINT OFFICE
1945

At the same time we asked you to deposit
 for the Child Welfare Fund, and your reply was it had been sent out
 to Chicago but again we cannot locate such a fund anywhere and there was no
 reason or likelihood of it having been sent there - why should you send it to
 Chicago when it belonged to Chicago?
 According to our information the appropriation for the six months ending Dec.
 31, 1943 was US\$18,500, and this was all drawn. Then there were conflicting
 reports - you wrote the appropriation for the next period was US\$18,500, but
 the Chungking UCR office advised it was in Chinese currency only. We finally
 accepted the decision from Chungking, but we drew against you for this one item
 of US\$10,000, against the appropriation in Chinese currency. You refused to
 pay it so I must collect US\$10,000 from some source - UCR claims it was in
 your hands. I feel you must have it but are mixed up in your own office.

Will you be kind enough to unravel this tangle and deposit in the National City
 Bank these two items immediately - US\$8,000 balance of joint funds, US\$10,000
 balance of Child Welfare. We must have these balances - have used the funds
 already and the loans created by your refusal to honor our request must be paid
 at once. As a matter of fact we shall not have Chinese currency now than if
 you had paid those items in the summer - it reverts to Child Welfare committee
 but in the case of joint funds will help us to meet the alarming increases that
 keep climbing. When you make these deposits, please cable to me so I can put
 some pressure on the group in Chungking to release them promptly.

University of Nanking acting president will you share this information with the
 others - Mr. Salton and Mr. Corbett particularly. Although there was some plan
 to have a different person serve as the acting president, we have decided it was
 not a very feasible plan in view of the serious situation. Mr. Chang Chi-wen,
 dean of the College of Agriculture is the acting president for the entire time
 that president Chen is away. All communications belonging to the office of
 the president should be addressed to Mr. Chang.

Present situation is still very tense - people are quietly leaving if their
 families are due or if there are children. The city is full of refugees from
 other centers all waiting for a chance to proceed at least toward home. Some
 people are of the opinion that nearly all will have to leave shortly - others that
 the clouds will blow over. I cannot say - meanwhile we go on steadily. If we
 are forced to close, I shall probably try to return home almost immediately.
 I believe it is ten years ago today that I left home the last time.

The currency situation locally is rather stringent - several small banks have been
 closed - during the past two weeks and we expect many others will fol-
 low before the end of the Chinese year. Chinese New Year is February 1st and we
 expect difficult days before that date. Already fuel is climbing. Coal is
 150 per pound which even at exchange 500 to 1 makes coal almost too precious to
 use. Charcoal is 90 per pound, but I have a tiny spark burning beside me as the
 day is too cold to work unless you can warm your fingers now and then. The cost
 of living index is not quite as high as it was in 1937 - 80 times 1937 is high enough.
 was true for October and November - 80 times 1937 is high enough.

I am sorry this letter has grown so long - and hope you can understand some of these
 problems. I am trying to clear up some of my outstanding items in case we
 find ourselves involved in another critical situation. This year we have a long
 winter holiday, classes begin in February 20th. Perhaps by then the outlook will
 be brighter.

Sincerely yours,

RECEIVED
 UNIVERSITY
 FEB 9 1945
 JOINT OFFICE

RECEIVED
 UNIVERSITY
 JUN 27 1945
 JOINT OFFICE

January 9, 1945

Miss Elsie M. Priest
University of Nanking
Chongtu, Szechwan, CHINA

Re: Fire Insurance

Dear Miss Priest:

We are still negotiating about the fire insurance on the woolen mill property as in previous correspondence the wool machinery and equipment was placed at \$600.00 with \$2,500.00 on the H. F. Spinning Set. This latter item agrees with your letter of September 8th, but the \$600.00 compares with \$2,000.00 and the Company is reluctant to raise the amount unless additional machinery and equipment are included. It is quite possible that the building can be covered and I will let you know as soon as that has been decided.

As the Finance Committee of the Trustees is strongly against continuing insurance on the buildings at Nanking and as the restrictions of the insurance companies are so great, it would seem of little value to continue to pay on such a policy. We will, therefore, be guided by your a suggestion.

Very sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper
c.c. via next mail

02 12

2
2
3
3
7
6
4

RECEIVED
UNIVERSITIES
JAN 10 1945
JOINT OFFICE

2233795

0213

January 9, 1945

Miss Elsie M. Priest
University of Nanking
Chengtu, Szechwan, CHINA

Re: Goods Sold in India

Dear Miss Priest:

From a previous cash statement you will have obtained considerable information regarding the proceeds from the sale of goods shipped just prior to December 1941.

One of the reasons why we proceeded from this end in giving authority to dispose of the equipment was the pressure from Calcutta and the apparent urgency of realizing something on the merchandise. We received a number of cablegrams and letters all to the effect that disposition from the other end could not be secured and as action was required at once a cable was dispatched giving authority to sell. I do not know whether you have secured the details of the sales and, therefore, we are having copies made and enclosed herewith.

Under date of August 11th we received \$1,872.86 from the Baptist Board covering the first payment and \$551.58 has been received--the proper distribution being as follows:

Nanking.....	\$442.79
Ginling.....	72.28
West China.....	36.51
	<u>\$551.58</u>

The figures used in crediting these on the books are being altered on the basis of previous charges. West China is getting a credit because erroneously it stood a proportionate share of the shipping charges. Journal vouchers will show you the correct transaction as they will be issued later in the month.

I am off now to attend a meeting of the United Clearing Board which has to do with the decrease in rate of exchange. You will be hearing more about it before I have opportunity to write again.

Most sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper
c.c. via next mail

0214

2
2
3
3
7
6
4

RECEIVED
UNIVERSITIES
JAN 17 1945
JOINT OFFICE

02 15

5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31

S T A T E M E N T O F A C C O U N T

Shipments for University of Nanking, consigned to L. A. Crain, diverted to Karachi

Truck and accessories, plus 14 cases acids, sold to U. S. Army. Proceeds received by Thos. Cook & Sons and transferred to American Baptist Mission Treasurer, pending instructions.

Received from U. S. Army, for truck, acids etc. Rs. 5365- 4-0
for ocean freight 2811- 0-0

Thos. Cook & Sons bills (see separate statement) 8176- 4-0
2034- 0-0

On deposit with A. B. M. Treasurer

Rs. 6142- 4-0

Hospital Supplies:

Received from Inter-Mission Business Office,
proportion of Thos. Cook & Sons charges
of Rs. 2019, on deposit with A.E.M. Treasurer
(including bank commission) 530- 8-0

Total on deposit with A. B. M. Treasurer Rs. 6672-12-0

Charges against above amount:

Exchange on cheques Rs. 8-14-0

Thos. Cook's bills paid by
Mission Treas. Mar. 8, 1944
(their Nos. 2651 & 2662 for
storage & shipping chg. on
hosp. goods) 44-12-0

Postage, telegrams & cables
to date (see separate stm.) 85-13-0

Commission in respect of handling,
C. L. Conrad and L. A. Crain, on
behalf of Nanking Univ.,
5% of Rs. 5365-4 266- 8-0

Held in Reserve with A. B. M.

Treasurer, against storage
charges, etc. on steel sheets 100- 0-0 505-15-0

Remittance to Associated Boards for Christian Colleges,
through the American Baptist Foreign Mission Society Rs. 6166-13-0

Rupees six thousand, one hundred sixty-six, annas thirteen only.

Signed L. A. Crain
Superintendent
A.B.M. Pres., (Rangoon)

Dated Jubbulpore, C.P.
July, 6, 1944

Abstract of Bills from Thos. Cook Ltd. against Nanking Univ. Account.

BILL NO. IC. 908 Sept. 13, 1943

To charges on 19 cases Nos. 400/9, 300, 302, 304/6, 310/13.

Customs Entry and Stamp	Rs. 2 8 -
Customs Duty paid (Provisionally)	1200 - -
K.P.T. Wharfage and Demurrage charges	458 15 -
Examination charges on 33 cases	33 - -
Postages	2 - -
Gharry Hire for Customs Officer (3 days)	7- 8 -
Customs Officer Overtime fees " "	15 - -
Sundries	1 4 -
Agency and Attendance on 33 cases at/Customs Docks and	98 - -
Temporary Hooping on 22 cases	12 8 -
Crane charges	3 5 -
Guarantee Bond to Customs	2 - -
	1836 - -

Ref. ST. 2310 Sept. 13, 1943

To charges on Warehouse rent on 11 cases
from 1/1/43 to 31/1/43

5 8 -

Ref. ST. 2473 May 11, 1943

To charges on Warehouse rent on 10 cases
from 1/1/43 to 31/1/43

5 - -

Ref. BILL NO. ST. 2542 Sept. 13, 1943

To charges on Warehouse rent on 19 cases
from 29/4/43 to 31/7/43

57 - -

Ref. BILL NO. ST. 2561 Aug. 31, 1943

To charges on Warehouse rent on 15 cases
from 1/8/43 to 31/8/43

15

Ref. BILL ST. 2553 Sept. 13, 1943

To charges on 4 packages hospital supplies
shipped to Kasgunj

10 8 -

Ref. BILL NO. ST. 2568

To charges on Warehouse rent on 15 cases
from 1/9/43 to 30/9/43

15 - -

Ref. IC. 1657 Sept. 14, 1943

To charges on 36 pkges. - Special Attendance
re preparation of bills to U. S. Army collecting
and remitting funds and etc. including Gharry hire

75 - -

Ref. BILL NO. ST. 2621 27/10/43

To charges on Warehouse rent on 15 packages
from 1/10/43 to 31/10/43

15 - 0

SUMMARY SHOWING MONEYS RECEIVED AND BILLS PAID ACCOUNT THOS. COOK & SON LTD.

June 7th
Aug. 31

By cheque from U. S. Army
-DO-

5365 4 -
2811 - -

8176 4 -

To clear Bill No. IC. 908
-Do- ST. 2310
-Do- " 2473
-Do- " 2542
-Do- " 2561
-Do- " 2553
-Do- " 2568
-Do- IC. 1657
-Do- ST. 2621

1836 - -
5 8 -
5 - -
57 - -
15 - -
10 8 -
15 - -
75 - -
15 - -

2034 - -
6142 4 -

By cheque to Mission Treasurer

0217

2233764

POSTAGE AND TELEGRAMS - Nanking University Account to July 6, 1944

June 7, 1942	Cable to New York	Rs 14- 1-0
July 27	Cable to Chengtu	21- 9-0
Aug. 19	Air Mail to Chengtu	1- 9-6
Sept. 11	Telegram to Mr. Conrad, Karachi	2- 2-0
Sept. 14	Air Mail to Chengtu	1- 9-6
Oct. 14	Cable to Chengtu	20-10-0
Oct. 31	Telegram for Mr. Conrad	2- 8-0
Nov. 26	Telegrams and postage expended by Mr. Conrad	5-10-0
May 5, 1943	Air Mail to Chengtu	1- 9-6
May 12,	" "	1- 9-6
June 13,	" " (post card)	1- 0-0
July 24,	" "	1- 9-6
Sept. 16,	" " (2)	3- 3-0
Nov. 20,	" "	1- 9-6
May 8, 1944	" " (post card)	0-10-0
May 24,	" " "	0-10-0
July 6,	" "	1- 9-6
	Air Mail to New York	2-11-6
		<hr/>
		Rs.85-13-0

Signed. Certified Correct
L. A. Crain.

0218

UNIVERSITY OF NANKING
Office of the Treasurer
Chengt'u Szechwan

9th January 1945
ack
3/1/45

Mr. C.A. Evans
Associated Boards for China Colleges
150 Fifth Avenue
NEW YORK CITY 11, N.Y. U.S.A.

Dear Mr. Evans: Letters of Introduction for Agricultural Staff

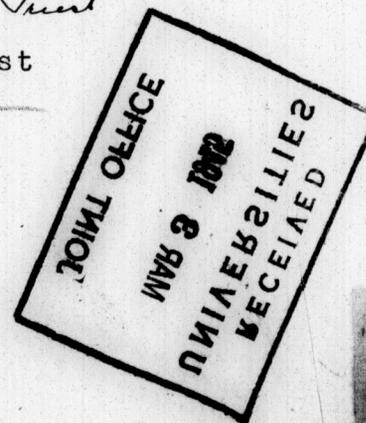
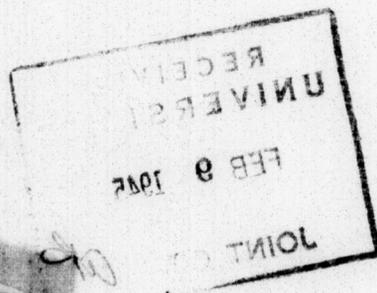
During the past few days we have written letters of introduction for eighteen of our faculty members from the College of Agriculture and Forestry who are leaving for America very shortly. These men have been chosen by the Ministry of Agriculture and Forestry to spend one year in the United States, getting practical training in various agricultural fields. We shall appreciate very much if you will give these men any assistance they need during their stay in America. For your reference we are listing them.

<u>Staff Member</u>	<u>Department</u>	<u>Subject to be Studied</u>
Mr. Ru-hwa Ma	Agronomy	Agronomy
Mr. Chia-wen Li	Horticulture	Agronomy
Mr. Eih-ming Kao	Agronomy	Agronomy
Mr. Chi-tsuin Chao	Agronomy	Agronomy
Mr. Tsuen-meo Wang	Plant Pathology	Plant Pathology
Mr. Shui-tai Chen	Plant Pathology	Plant Pathology
Mr. Hwan-ru Wang	Plant Pathology	Plant Pathology
Mr. Chi-kao Chang	Agronomy	Soils and Fertilizers
Mr. Ying-chang Cheo	Forestry	Forestry
Mr. Yoh-han Li	Botany	Forestry
Mr. Tsong-chi Sheng	Botany	Forestry
Mr. Siang-kan Wu	Agronomy	Farm Mechanics
Mr. Chong Twan-moh	Agricultural Economics	Agricultural Economics
Mr. Hong-shen Fan	" "	" "
Mr. Kwoh-hwa Hu	" "	" "
Mr. Chi-chuin Sie	" "	" "
Mr. Tsu-ying Swen	" "	" "
Mr. Hwei-chien Li	" "	Agricultural Extension

Sincerely yours,

Elsie M. Priest

Elsie M. Priest



0219

UNIVERSITY OF NANKING
Office of the Treasurer
Chengtu Szechwan

2th January 1945

Mr. C.A. Evans
Associated Boards for China Colleges
150 Fifth Avenue
NEW YORK CITY 11, N.Y. U.S.A.

Dear Mr. Evans: Letters of Introduction for Agricultural Staff

During the past few days we have written letters of introduction for sixteen of our faculty members from the College of Agriculture and Forestry who are leaving for America very shortly. These men have been chosen by the Ministry of Agriculture and Forestry to spend one year in the United States, getting practical training in various agricultural fields. We shall appreciate very much if you will give these men any assistance they need during their stay in America. For your reference we are listing them.

Staff Member	Department	Subject to be Studied
Mr. Ru-hua Ma	Agronomy	Agronomy
Mr. Chia-wen Li	Botany	Agronomy
Mr. Lin-ming Leo	Agronomy	Agronomy
Mr. Chi-tsun Gao	Agronomy	Agronomy
Mr. Tsen-wei Wang	Plant Pathology	Plant Pathology
Mr. Shui-tai Chen	Plant Pathology	Plant Pathology
Mr. Hwan-ru Wang	Plant Pathology	Plant Pathology
Mr. Chi-kao Chang	Agronomy	Soils and Fertilizers
Mr. Ying-chang Chen	Botany	Forestry
Mr. Yoh-han Li	Botany	Forestry
Mr. Tsong-chi Sheng	Agronomy	Forestry
Mr. Shian-kan Wu	Agricultural Economics	Farm Mechanics
Mr. Chong Tsen-wop	"	Agricultural Economics
Mr. Hong-shen Fan	"	"
Mr. Ywo-hwa Lu	"	"
Mr. Chi-chun Sie	"	"
Mr. Tzu-ying Swen	"	"
Mr. Hwei-chien Li	"	Agricultural Extension

Sincerely yours,

Elsie M. Priest

Elsie M. Priest

RECEIVED
UNIVERSITIES
MAR 9 1945
JOINT OFFICE

RECEIVED
UNIVERSITY
FEB 9 1945
JOINT OFFICE

0220

January 11, 1945

Miss Elsie M. Priest
University of Nanking
Chengt'u, Szechwan, CHINA

Re: Shipment of Negatives

Dear Miss Priest:

I have before me your letter of September 8th regarding the shipment of negatives and your more particular reference to the general condition relative to forwarding goods to China.

There never has been a time that we could not get cargo space for shipment to India. It needs a shipping permit, but this has never been denied to us. The difficulty is in getting it from India into China and we are very reluctant to make any move to ship goods which will be stored in India for any considerable time. Some people back from China have suggested that we have a representative for the Colleges in India working on the problem of receiving shipments and getting them in shape for flying over the hump. That is a thing which can be taken care of from this end as it would require the selection of personnel and a considerable budget as well.

It has also been suggested that the Friends' Ambulance Unit in Calcutta might undertake this task for us. You can best judge whether or not this service might be satisfactory.

This morning's paper states that the Lido Road will be open within thirty days. It means, however, that commercial cargo must have special priority as the road will be used for military supplies. As far as we are concerned we would like to get rid of a mass of magazines, equipment and personal belongings which are stored here in our offices as well as some in warehouses. My own thinking has been the same as yours, that difficulties in India are too great for us to send out any sizeable shipment. Some things which Dr. Claude Thomson ordered are being sent out, but this is on his personal responsibility as he promised to make clear the processes of getting them into China.

One phase of shipping is definitely out of the picture to the effect that air space is absolutely not available. Some of the dear people who were urging us to use this means are now in America and find out how futile it is and it will be wiser before it is better.

Any suggestions you may have will be greatly appreciated.

Very sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper
s.s. via next mail

0221

RECEIVED
UNIVERSITIES
JAN 15 1953
JOINT OFFICE

2
2
3
3
7
6
4

0222

January 19, 1945

Miss Elsie M. Priest
University of Nanking
Chengtu, Szechwan, CHINA

Re: United Clearing Board

Dear Miss Priest:

My file of the United Clearing Board contains a letter of September 8th and while it was not distributed to members of the Board certain parts of it were read because of the information contained therein.

The discussion regarding the use of gain in exchange has been up for consideration here in America and various cables have been exchanged by United China Relief with representatives in China. The addition of receipts from the National War Fund enabled United China Relief to make additional appropriations, the distribution of which is still not clear to us. In view of the additional appropriation and the desire on the part of United China Relief to meet the relief requirements and as it has been necessary to remit all funds received from United China Relief directly to China we have withheld payments as suggested in your letter of September 8th.

Since you have written us that no funds are to be sent to the field without previous notification, we are following this procedure.

The \$10,000 remittance which you received for Cheeloo was sent through the United Clearing Board under your request dated July 17th. This was charged to Accounts Payable on Shantung Christian University account.

As the actual operation of the United Clearing Board account has been running smoothly no further comment need be made on this subject at the present time.

Very sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper
s.s. via next mail

0223

RECEIVED
UNIVERSITIES

JAN 20 1945

JOINT OFFICE

0224

223345

January 22, 1945.

Mr. John L. Coe, Treasurer,
Hua Chung College, Hsichow.

Dear Mr. Coe:

Your letter of January 4th enclosing two letters addressed to Dr. Fenn have just reached me. Dr. Fenn left Chengtu on October 13th, sent his family home by sea from Inida, but joined the Army under the Civilian Special Service. He was supposed to return to Chengtu and establish headquarters here, giving a fraction of time to the Associated Boards. We heard from him in early December that he was ill with malaria but not a word since - I am personally a bit worried. All his mail has been sent here but no direct word from him.

I have already written to the Associated Boards advising them that we are all in a most awkward position. As they established an office with their representative in China, all the institutions were sending material and requests through him, but now that no provision is made, it leaves us in grave danger of falling between the China group and the ABCCC office as far as UCR is concerned.

Under date of December 18th we received a telegram from Dr. Sweet of the United China Relief office in Chungking:

"Wire before December 22 your estimated total amount needed all ABCCC institutions for regular budgets January-October 1945. Also indicate probable total income non-UCR sources from abroad in US dollars or pounds also total non-UCR income Chinese sources the latter in CN\$"

This gave us four days but really only two as telegrams are slow and I had to have it off on the 20th.

There was no time to try and secure data from all ABCCC institutions, but I did the best I could with the material available. I am enclosing the details of the request that we forwarded to Mr. Sweet and you will note we worked out in detail for the five institutions in Chengtu, and using their figures used the same general percentage for all other institutions in the ABCCC group. According to the figures presented to me by Dr. Fenn, the Chengtu group is about 75% of the total. Therefore I used this proportion and added 25% to cover the other institutions in the ABCCC institutions group. In other words we included a total request of C\$54,000,000. for the institutions not in Chengtu. Undoubtedly you are figuring subsidies and salaries on a different basis, but whatever basis is used, your totals should not be far different from the need in Chengtu so I hope you will consider this is fair.

This was the request. The action taken by the UCR committee on the 29th of December was to the effect that the grant for this year * to be dated October 1, 1944 through September 30, 1945 - was to be

Basic grant 70,000,000. Inflation grant to 125,000,000.

In other words we shall receive 1/12 of C\$70,000,000. monthly and an additional grant according to the cost of living index, based on the Nankai University index. This will vary from time to time - it was

0225

1-22-45

2-1/2% for October and 15% for November. They have not notified us yet for December. Up to the present time you have not received your grant on the basis of the basic grant being 70,000,000, but Mr. Sweet expects to make up the balance due you. According to the information sent to me the grant for your institutions for the year is as follows:

Basic grant C\$1,000,000. plus inflation ?

In the list given to me by Dr. Fenn, Hua Chung has been given this amount of the total.

In addition, UCR reported that they were ready to receive additional requests if we should find this grant insufficient to meet our needs. It is not the time yet to present anything further but we should wait to watch the rise in costs and then toward the end of the fiscal period, we may be able to work out a new request.

Under the lists left by Dr. Fenn, the division will be made as above stated. I wish you would figure out your needs in line with this information and send to me to be incorporated in any further request. They ask me for the entire group of ABCCC institutions and I try to give everyone a fair share but you will know that I am very ignorant of conditions in your school, and it is not easy to know what each institution really needs. Probably I should have sent word to each one of you but my days are full and I have no instructions from the Associated Boards. On the other hand I do not feel it is fair to let chances slip away during these days when there is no representative here.

At the same time a grant of C\$22,000,000 (outright and not on the inflation scheme) has been granted for relief for the ABCCC group. So far a very small payment has been sent to me, but in the total each institution will receive a share. It is for medical aid, education and emergency aid, with a small grant for a commodity grant aid. Have you received a payment on this account? In presenting the request I included all ABCCC institutions on the same basis as for Chengty. If you have not received any payment, it means that I will distribute it when the funds are sent. Mr. Sweet has to wait for two things - (1) approval from the Program Committee, (2) sale of U.S. ~~dollars~~ ^{dollars} which is very slow through the clearing board.

There is one other report that you should receive. The United British Aid to China Fund Committee has written to me for requests. In order that our requests may be inclusive, I have sent them the same one as presented to United China Relief, and have informed both groups that this has been done. There is a tentative promise that we may receive a monthly grant of approximately the total of the last regular grant for a period of six months. If so, your share will be 240,000. per month according to the division given by Dr. Fenn. This is not settled yet. Again, I have included all the ABCCC institutions in making the request. Just last week we sent you a large special gift from London - 1,988,000.00 plus the regular grant of 240,000. This will help you out temporarily, and should be included in your total budget plans.

I am glad to have the detailed information in your letter, and hope you will now figure the amount due you on the above basis. Of course you cannot know inflation percentage each month, but if you estimate about 10% it is probably fairly accurate. I figure that you have in sight - including all available income and figuring exchange at 300:1 - about six million between now and June. This does not include the special gift from London

0226

No. 3

1-22-45

but does take as granted the grant from British aid for six months - and remember this item is not yet promised. We are working on it and if it comes through, I will try and send word immediately so you can plan more intelligently.

Exchange of US dollars is slow these days, but the rate is now 300:1 and we make small sales daily. I anticipate it may pick up after New Year. The average has not yet been fixed for December but I hope it will be not far from 300.

Please do a little figuring on the basis of this information and let us know your status. Remember there is a likelihood of receiving a further grant if we can show we need funds to close without deficits. We are all struggling with the problem and so far are far from being able to present a balanced budget for any institution on this campus. If you wish us to use your estimates in your letter of January 4th to Dr. Fenn, that will be quite satisfactory and until we have further word from you, we will use them in any material that is prepared.

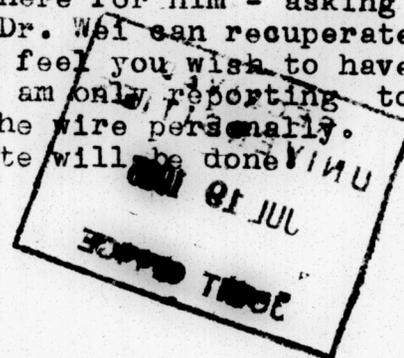
I hope this information will be of some value to you. I fear this letter is not very coherent in places - there are constant interruptions as people come to inquire about the purchase of US dollars. Mr. William Small of West China Un University and I are serving in Chengtu to sell a share of the funds for all missions and institutions in China - it requires hours of time and endless detail. Just now sales are very slow due to the stringent condition of actual currency in the town - people want the US\$ but cannot secure funds to pay for them.

There is just one other matter that needs a word of explanation or report. Dr. Fenn has received a cable - rather one has come here for him - asking his help and support in arranging for a place where Dr. Wei can recuperate from his serious illness. From your letter I do not feel you wish to have him take any steps to make such arrangements - and I am only reporting to you that Dr. Fenn is not here and has not received the wire personally. I will file it with his mail but fear nothing definite will be done.

With personal regards,

Sincerely yours,

Elsie M. Priest.



0227

but does take as granted the grant from British aid for six months - and remember this item is not yet promised. We are working on it and if it comes through, I will try and send word immediately so you can plan more intelligently.

Exchange of US dollars is slow these days, but the rate is now 300:1 and we make small sales daily. I anticipate it may pick up after New Year. The average has not yet been fixed for December but I hope it will be not far from 300.

Please do a little figuring on the basis of this information and let us know your status. Remember there is a likelihood of receiving a further grant if we can show we need funds to close without deficits. We are all struggling with the problem and so far are far from being able to present a balanced budget for any institution on this campus. If you wish us to use your estimates in your letter of January 4th to Dr. Penn, that will be quite satisfactory and until we have further word from you, we will use them in any material that is prepared.

I hope this information will be of some value to you. I fear this letter is not very coherent in places - there are constant interruptions as people come to inquire about the purchase of US dollars. Mr. William Small of West China University and I are serving in Chengtu to sell a share of the funds for all missions and institutions in China - it requires hours of time and endless detail. Just now sales are very slow due to the stringent condition of actual currency in the town - people want the US\$ but cannot secure funds to pay for them.

There is just one other matter that needs a word of explanation or report. Dr. Penn has received a cable - rather one has come here for him - asking his help and support in arranging for a place where Dr. Penn can recuperate from his serious illness. From your letter I do not feel you wish to have him take any steps to make such arrangements - and I am reporting to you that Dr. Penn is not here and has not received the wire bearing the news. I will file it with his mail but fear nothing definite will be done.

With personal regards,

Sincerely yours,

Miss M. Priest

RECEIVED
UNIVERSITY
JUL 19 1955
POST OFFICE

1-22-55

8220

January 23, 1945

Miss Elsie M. Priest
Chengtu, Szechwan
CHINA

Re: Your Letter of October 12th

Dear Miss Priest:

Your letter of October 12th was received and when the cable came to hand I felt greatly relieved as it seemed to indicate that the current year's needs of all of the Colleges would be fully met. However, the minutes of United China Relief of November 20th approved appropriations for the quarter ending December 31st as \$20,589,300.00 which was a distinct cut back because of the supposed inflationary portion of the budgets would not be needed. One payment was made on this basis, but later in December the total was restored. Meanwhile another U. S. million dollars was secured from the National War Fund and the Coordinating Committee in China was notified that this was for distribution and at this time, I do not have the amount authorized for payment to the Colleges, and that does not mention the distribution to the individual Colleges.

Our staff has studied various cables and letters which have come to hand covering the appropriations, and finally I have spent a considerable amount of time myself in an effort to work out the distribution of funds as they are going to the field. I am now constrained to say that the solution seems to rest in presenting such facts as we have available to our Committee on Emergency Askings.

Dr. Sweet wrote you under date of October 31st calling attention to the difference of the basic budget of \$39,600,000.00 and the total budget of \$70,000,000. The question arises as to what additions have been made to this budget, and are they made in a proportionate amount to Dr. Fenn's basic figures. The whole thing resolves itself into the position of where I must take all the time off that is necessary to sit down with this problem and clear it up. Unfortunately we are handicapped with having one staff member leave us early in November and the relief which seemed to be available for me has been withdrawn.

With apologies for not being able to discern more clearly the total aspects of the problem, I am

Most sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper
c.c. via next mail

*Setting up Committee Meeting for
Feb. 7. C.A.E.*

0229

RECEIVED
UNIVERSITIES
JAN 27 1945
JOINT OFFICE

2
2
3
3
7
9
4

0230

Chengtu Szechuen
January 23, 1945

Mr. C. A. Evans,
Associated Boards, New York

Various financial items etc

Dear Mr. Evans;

Your cable of 19th reached me and reads as follows; "Deposited Citibank 10357 seventytwo cents notifying Bishop, Pay 357.72 Hwashi 10000 YWCA per your cable 40000 previously sent stop/Secure Cheeloo action immediately probably next Friday."

Today we sent you the following cable: "February first deposit ten thousand Natcitibank Charge YWCA. Fenn whereabouts unknown never returned. Coe Hua Chung advises President (wei) unwilling leave Hsichow."

I am sending copies in this way for confirmation - I am convinced that some of our cables do not go through to you, and it causes too much trouble. From now on, we will try to confirm each one in a letter.

Also confirmation of cable sent January 12th: "Deposit clearing board total January third cable eleven thousand ninetyeight add ten thousand Nanking appropriation indicate total 21098 Nanking will distribute according cable details".

So far there is no word that you have made this last deposit, but I hope it comes through in January so we can adjust with the several people involved.

Letter from Hua Chung College; Mr. John L. Coe, treasurer of Hua Chung College sent me two letters addressed to Dr. Fenn concerning their finances. I was a bit shocked to realize how little information this institution had received or knew about actual conditions today. Consequently, I took some hours to write a long letter trying to give them information that should be sent to all ABCCC institutions - yet, I have no authority to act for you. I feel in a very awkward position. I am pressed by such organizations as UCR and British Aid Committee to present requests for all ABCCC institutions and feel it is not quite fair to the small institutions not to be included, so I spend hours trying to divide funds and the like. There is no advice or information from you - you seem to be under some happy illusion that Dr. William Fenn is here and all is going smoothly. Just why you think this is so is beyond me.

In the letter to me, or rather to Dr. Fenn, Mr. Coe definitely states that he feels it is not wise for anyone to press President Wei to leave at this time and writes: "While it might be desirable for him to get away from Hsichow for his convalescence, he is adamant that he will not go. Because of the difficulties of travel and his present attitude, I think that we need not avail ourselves of your services in trying to arrange a trip to India for him." Hence when your telegram came asking Dr. Fenn to cooperate with Bishop Gilman, I have not tried to do anything about it at all.

Dr. Fenn; He wrote us early in December that he was ill with malaria in India but hoped to come to China soon. Not a word since that time, but all his personal mail has been forwarded to me from India. We are rather concerned about him. One thing is increasingly clear and that is that he will not be in a position to handle correspondence or affairs for ABCCC institutions and to keep addressing letters of importance to all institutions to him is merely sealing the information from the institutions.

I do not object to the work of dividing funds, distribution of same, etc. but I need to know your attitude. I am not asking for more work, but the task

Called Bishop
1/13/45
Deposit made
1/13/45

0231

seems to have fallen to me unsolicited.

Representative in China; May I suggest that you abandon this idea for the moment and return to the former plan of keeping in touch with each institution. Everyone will feel much happier and we will then have a fair chance of knowing what decisions are made, what plans to make etc. This present method is destroying all confidence and creating great uneasiness among the presidents.

I feel it is a most excellent plan to have a representative and central office, but unless you see to it that someone is left in that office it breaks down morale just at a time when we need every ounce of support. This is a hard year - the worst of the war, and there is strong feeling that nobody in the Associated Boards has any great interest in our work. I know this is not true, but I feel it is an uphill fight to convince them when no information comes to us from your office.

Cheeloo University: I received your cable postponing decision which was a great disappointment. The British Committee cabled immediately in a form that made possible taking action and I still do not see why your group could not have taken prompt action - next Friday will likely be far too late.

The situation has grown worse hourly. Today students sealed the administration offices and picketed the rooms where a few students tried to continue to take examinations. It has become so serious that the government must step in and settle the question - a new minister of education hates to take any action of this kind, and we are in a terrible state.

Meanwhile I am trying to clear salaries for January as usual. Naturally they could not seal my office and I do not anticipate any trouble from them but I am working under terrific strain and handicap.

Other institutions: Examinations are being held as usual for all other institutions. We close on the 27th for winter holidays.

Dr. Wu Yi-fang is still ill - must spend at least one more month confined to her room. She ought to be sent away for a real rest but there is no place to send her - our presidents seem to be cracking up. President Dsang of Huata is far from well, just returned from two months leave for rest, but still looks very badly.

I am still most anxious for word from you about the letter sent November 9th. The question we need to have answered:

How much is the Associated Boards underwriting for each institution in addition to the usual grants from trustees and the grant from UCR which comes from Chungking.

Please give me this information at the earliest date so I can plan intelligently. You had better not include UCR grants on your statements as it is very confusing for you to list an amount in US dollars when we know we are to receive in Chinese dollars - often there is no connection between your estimate and the amount granted from Chungking. Please make clear just the amount you control -- I do not consider that UCR grants are under your control as they are now all paid directly to us from Chungking.

RECEIVED
UNIVERSITIES
JAN 20 1945
JOINT OFFICE

Sincerely yours,

Elsie M. Priest
Elsie M. Priest.

seems to have fallen to me uncollected.

Representative in China; May I suggest that you abandon this idea for the moment and return to the former plan of keeping in touch with each institution. Everyone will feel much happier and we will then have a fair chance of knowing what decisions are made, what plans to make etc. This present method is destroying all confidence and creating great uneasiness among the presidents.

I feel it is a most excellent plan to have a representative and central office, but unless you see to it that someone is left in that office it breaks down morale just at a time when we need every ounce of support. This is a hard year - the worst of the war, and there is strong feeling that nobody in the Associated Boards has any great interest in our work. I know this is not true, but I feel it is an uphill fight to convince them when no information comes to us from your office.

Chesloo University: I received your cable postponing decision which was a great disappointment. The British Committee called immediately in a form that made possible taking action and I still do not see why your group could not have taken prompt action - next Friday will likely be far too late.

The situation has grown worse hourly. Today students sealed the administration offices and picketed the rooms where a few students tried to continue to take examinations. It has become so serious that the government must step in and settle the question - a new minister of education hates to take any action of this kind, and we are in a terrible state.

Meanwhile I am trying to clear salaries for January as usual. Naturally they could not reach my office and I do not anticipate any trouble from them but I am working under terrific strain and handicap.

Other institutions: examinations are being held as usual for all other institutions. We close on the 25th for winter holidays.

Dr. Wu Yi-fang is still ill - must spend at least one more month confined to her room. She ought to be sent away for a real rest but there is no place to send her - our presidents seem to be cracking up. President Dzung of Haste is far from well, just returned from two months leave for rest, but still looks very badly.

I am still most anxious for word from you about the letter sent November 27th. The question we need to have answered:

How much is the Associated Boards underwriting for each institution in addition to the usual grants from trustees and the grant from UGR which comes from Chungking.

Please give me this information at the earliest date so I can plan intelligently. You had better not include UGR grants on your statements as it is very confusing for you to list an amount in US dollars when we know we are to receive in Chinese dollars - often there is no connection between your estimate and the amount granted from Chungking. Please make clear just the amount you control -- I do not consider that UGR grants are under your control as they are now all paid directly to us from Chungking.

Sincerely yours,
Miss M. Priest
Chair M. Priest



EE20

COPY

ASSOCIATED CHRISTIAN UNIVERSITIES IN WEST CHINA

Chengtu, Szechuen
February 6, 1945.

Mr. Lennig Sweet,
United China Relief,
Chungking

Dear Mr. Sweet:

Your letter of February 2nd is here and I am hastening to send the information.

Distribution of CN\$125,000,000. Following the division worked out by Dr. Fenn and accepted by your office for the funds to this date, the total grant of CN\$125,000,000, would be divided as follows:

	On CN\$70,000,000. basis	On CN\$125,000,000. basis	% of whole
Cheeloo	6,000,000.	10,625,000.	8.5
Fukien	5,000,000.	8,750,000.	7.
Ginling	5,000,000.	8,750,000.	7.
Hangchow Eng.	500,000.	875,000.	.7
Hua Chung	1,000,000.	1,875,000.	1.5
Hua Nan	2,000,000.	3,750,000.	3.
Lingnan	5,500,000.	9,625,000.	3.7
Nanking	18,000,000.	32,125,000.	25.7
Shanghai Com.	500,000.	875,000.	.7
Soochow Law	500,000.	875,000.	.7
West China	15,000,000.	26,875,000.	21.5
Yenching	8,000,000.	14,375,000.	11.5
Joint funds	2,000,000.	3,750,000.	3.
Contingent	1,000,000.	1,875,000.	1.5
	CN\$70,000,000.	CN\$125,000,000.	100%

CHE
CEEA

In the report that you sent me, the total was only 69,000,000. so I put 1,000,000. in contingent. It is not likely that you will need to leave 1,875,000. in contingent and if you feel the need is great in any one institution, perhaps you will wish to re-appropriate this amount.

2. Representative of ABCCC Your second inquiry refers to some one who is authorized to represent the Associated Boards particularly in relation to the non-Chengtu institutions. Since Dr. Fenn left there has been no person in charge of that office - in fact, he did not arrange for his mail to be handled as he was under the impression he would be returning shortly. No word has come from him lately -- personally I am rather worried for it is not like him not to keep us informed of his plans.

The presidents of the Chengtu universities sent a letter to the Associated Boards calling to their attention this vacancy and advising them that we feel some person must be appointed immediately, or else, they must revert to the "old" way of keeping in close touch with each institution. We seem to have fallen between the two - on the one hand the Associated Boards office and on the other Dr. Fenn or his

0234

2
2
3
3
6
4

2-6-45

- 2 -

office. It is exceedingly awkward - even to this date I have no knowledge of the annual appropriations for each institution other than UCR grants - and yet they expect me to keep these schools running without creating deficits. It is asking the impossible when we have no cooperation or information from that office except through Dr. Fenn. That machinery has broken down and we are in a difficult position. Although I endorsed the letter from the presidents, I felt it was very weak because we had no person to recommend for the position. Have you any one to suggest? The mission personnel here is seriously depleted - Nanking is reduced to four persons, West China has a mere skeleton of last year - etc.

If a person can be found to take over the responsibility, I would heartily welcome him. We need to have coordination and need someone to keep all the institutions informed of conditions. Dr. Fenn did a fine piece of work but having established the office, it does not operate on its own momentum and I feel the situation today is deplorable.

A few days ago I received long letters from Hua Chung giving their problems and realized with a great shock how little they knew of facts this year. So I spent a long time to outline to them and bring them up to date. With the information they sent, I tried to show them how they might manage for the next semester - but have not had time for a further reply.

Frankly I feel in a most awkward position. I have had no authorization of any kind from the Associated Boards, but it does not seem to me fair to let the non-Chengtu institutions alone so I have done my best to see that they received the same treatment as all institutions using always the percentage worked out by Dr. Fenn. All funds have been distributed carefully as soon as you send to me - I do not see what more I can do.

Probably I could review budgets fairly intelligently but I must have certain facts to do so. In the first place, what is the relation of the cost of living to the budget - how many staff, how many students, etc. On the face of your letter I wonder if some of the appropriation assigned for Lingnan and Hangchow should not be re-appropriated for Fukien - especially if the two institutions are closed.

Is there any way that you can bring this matter to the attention of the Associated Boards to solve this problem in one of two ways possible:

1. Find someone to act for Dr. Fenn during these months that he is in the army, and give them full authority to go ahead and take care of the masses of detail involved. I realize it must be someone on the field.
2. Discontinue the idea of a central office with a field representative and deal directly with each institution, the final decisions to be made in New York. This was the method used before the war and before Dr. Fenn was appointed. It is slow and cumbersome - and not always as satisfactory as having a field representative, but it would give information eventually.

Personally I shall appreciate anything you can do to help with this

0235

2-6-45

problem - I am wasting hours of time trying to solve problems that ought not to come up and would not come up if the organization was functioning properly.

Cheeloo Strike: It becomes worse daily - Mr. William Small is leaving for Chungking to represent us in checking up with the Clearing Board, etc. and I asked him to call at your office and give you some of the details of the Cheeloo trouble. I am very much worried over it. You may know it has now been sent to the court - students suing the president.

Sincerely yours,

(Signed) Elsie M. Priest

RECEIVED
UNIVERSITIES
MARCH 30 1945
JOINT OFFICE

RECEIVED
UNIVERSITIES
MARCH 30 1945
JOINT OFFICE

2-4-45

- 3 -

I am waiting news of this trying to solve problems that ought to be solved and would not come up if the organization was functioning properly.

Charles G. ... It becomes worse daily - Mr. William ... for changing to represent as in ... and I asked him to call at your office ... I am very much worried over ... has now been sent to the court - ...

Sincerely yours,

(Signed) ...

RECEIVED
UNIVERSITIES
JUL 20 1945
JOINT OFFICE

RECEIVED
UNIVERSITIES
MAR 20 1945
JOINT OFFICE

2
2
E
E
7
6
4

LE20

over
February 14, 1945

Miss Elsie M. Priest
Chengtzu, Szechwan
CHINA

Re: Various Items as Sub-headed.

Dear Miss Priest:

This is in answer to your letter of November 23rd captioned various items. I am sorry, however, that you could not take the entire day for Thanksgiving rather than taking up part of the time for correspondence. As I recall it, my Thanksgiving day was likewise occupied.

Status of Dr. Fern. We were pressed to get immediate information regarding the location of Dr. Fern and cabled you accordingly. We were advised at the same time to write through his number and now the urgency which prompted our cable has been otherwise met. It has not, however, taken care of the position he vacated in China. Our understanding was that he would have part of his time available for the Colleges, but apparently, from such information as we have available he is marooned in a place where contact with the work is out of the question and a request has been received from the Presidents at Chengtu that someone be appointed in his place and this will be presented to the next meeting of the Executive Committee.

Cable Regarding Dr. Bowen. I am very sorry that the information which you requested did not get to you promptly, but we answered by cable the same day that yours came to hand and a covering letter was likewise immediately dispatched. In another instance you spoke about not having received this information and we cabled the second time. Apparently these cables were not delivered, but there is no recourse at the present time as all telegrams are accepted without guarantee of delivery. All the information we have here in the office has been sent to you prior to this.

Fund to be Held in New York. We are trying to abide by your instructions to hold all special funds until you notify us to send same to the field. In some instances we cannot do this and hold faith with the donors. The pressure here is to secure more money for China and people respond in various ways. Lately I have absolutely refused to take two remittances as there was a request that they be sent immediately to China and a report submitted to that effect. We have a definite obligation here to fulfill in relation to donors and frankly we cannot always abide by your instructions. We will do so, however, as much as possible. We are beset on every side by people who are anxious to get money out to China through the Clearing Board and we have refused all with the exception of funds definitely for students or faculty.

UCR Funds. Dr. Sweet should distribute to the Colleges only such funds as go through our office and of which in every instance we cable to Merlin Bishop. All agencies outside of the Colleges have their funds sent directly by the U. C. R. Treasurer. The U. C. R. appropriations to the Associated Boards are sent to us and are put upon the books of the Associated Boards and it is then forwarded to United China Relief to send to the Clearing Board at Chungking.

The letter of October 17th to Merlin Bishop covering \$54,529.61 and the letter of September 18th for \$76,702.00 both referred to United China Relief distributions.

0238

Miss Priest

- 2 -

February 14, 1945

My cable of October 11th to Merlin Bishop stated that the money was for U. C. R. October appropriation. My cable of September 4th to Merlin Bishop stated that the \$76,702.00 was for the United China Relief appropriation. I can see no reason for there being any question whatsoever regarding these remittances even though they were expressed in U. S. dollars. For the first three months of the fiscal year we tried to distribute U. C. R. payments on the books of the various universities, but for the past three months no effort whatsoever has been made to do this and we have been compelled to write the treasurers of the various colleges that we are in ignorance of what funds are being distributed in China.

A meeting of the Committee on Emergency Askings was held last week and as soon as possible the minutes will be prepared and you will be notified as to the understanding of our office as to the distribution of funds. Meanwhile I was instructed to cable all treasurers handling funds of the Associated Boards to air mail immediately the distribution to the various Colleges from July 1st to December 31st and subsequently. We have other funds which should be allocated but this will not be done until we know more of how the accounts in China stand.

I cannot cover more ground in this letter today but will write again when the minutes of the Special Committee are in hand.

British Aid to China Fund. We are glad to have these figures of the distribution of the British Aid to China Fund and note that a new plan has been presented to the Committee. I do not know how far you can go in making suggestions for a change as I have had two letters from across the Atlantic indicating a strong feeling against having any interference on the distribution. I wrote about this to Dr. Penn sometime ago, but probably tried to veil the subject in too obscure language.

Financial Conditions. This whole picture has changed very rapidly and we have had a number of meetings of the United Clearing Board in an effort to act upon recommendations from Chungking. There seems to be an idea that checks can be sold on the open market and cashed here in the United States without difficulty. You should admonish all in Chengtu that this cannot be done as a special license is required for every check so issued and if the license is not approved the check will be returned.

Audited Statements. We note that audited statements will be forthcoming and that they are to be held against further use by the field.

We shall endeavor to keep abreast of your correspondence as it comes to hand, difficult as it may be.

Very sincerely yours,

C. A. EVANS

CAR/S
ccr Accounting Office

Via China Clipper
s.c. via next mail



0239

Associated Chr Un in W China
Chengtu, Szechuen China
February 17, 1945.

Mr. C. A. Evans,
New York.

Financial matters, present conditions etc

Dear Mr. Evans;

The cable "Air mail distribution to colleges July January inclusive monthly UCR receipts also subsequently. Szekin Kaan accepted Hartford Hospital."

1. Distribution of UCR funds; You will find the information given on the attached sheet. I do not have the figures for the first three months for the institutions outside of Chengtu. We have reported to you many times that the UCR funds are being distributed on the basis of the grant of C\$70,000,000. to all Christian colleges according to the division recommended by Dr. Fenn - you have these figures but here it is again. We are still waiting for the additional grant for the inflation figure of C\$125,000,000. which was approved by Chungking committee, but as far as I know has not been finally approved in New York. Even if we receive this amount, we are far short for the year.

2 Szekin Kaan. Mr. Kaan finished his medical work in Cheeloo University last June, was an interne in the hospital here when conscripted by the Chinese army for work in one of the base hospitals at the front. I believe he is up north but I do not know definitely - will try to send the message through to him, but it will be impossible for him to accept this offer at the present time.

3. My letter of November 9th: According to your cable you sent a reply giving the necessary information for us to make up estimates for 1944-1945 - to this date no letter has come. I hope you did not address it to Dr. Fenn - we have tried to tell you many times that Dr. Fenn has not been in Chengtu since October 10th and we have had no word from him although I know he is working in India.

I cannot impress upon you too strongly the need for direct information from you concerning the annual appropriations. The Board of Founders' minutes for Nanking give me some idea of your plans, but I am entirely in the dark for the other institutions. Are you ready to accept what drafts we draw regardless of appropriations? I am assuming this must be your attitude and you will assume the responsibility to meet deficits from your office. That method will suit me admirably.

4. Present conditions; There is nothing new to make the situation any worse, but there is nothing to make it any better. Without direct orders, there is pressure for people to leave as soon as can be managed. We have a local committee representing all missions and institutions which meets periodically, and we try to keep informed through various channels. You may have word that everyone has been grouped into three classifications "A" those who have small children, furloughs due, illhealth, etc. "B" regular workers who are carrying teaching or administrative work that may be cancelled or shifted if necessary, "C" the so-called key personnel of each mission - the total not to be more than about twenty who will likely be expected to stay to the bitter end. At present both William Small and I are grouped in "C". Of course we hope that conditions will improve - but there are reasons which cannot be given why it looks a trifle gloomy at the moment.

5. Budgets for 1945-6: under normal conditions we would be working out the budgets for next year. It seems a waste of time. I sent you the estimates we figured for UCR and British Aid to China committee which was for the period January through October and I am inclined to believe that will be sufficient for the present. Prices are increasing so rapidly, and estimates that we make today are out of date by tomorrow. The cost of living index for February 1st was 1050 times 1937 prices.

0240

2-17-45

6. Cheeloo University; The cable arrived and I sent it over to the president although I have not seen him for some weeks now. Of course the whole matter had been referred and investigated by the Ministry of Education long before your cable arrived - or rather it was signed by Mr. Ballou but please share this note with him. There seems to be no solution - they cannot get a quorum of the Board, the agitation continues with insidious posters, the students have now sued the president and it has been taken to court, and I do not see how they can possibly open on the 22d. Some decision must be made or we shall have a civil war on our hands - it is the worst fracas for many years. We are inclined to believe that the high authorities will welcome a decision to close.

I need to know one thing. What will be the attitude of the Associated Boards about continuing funds for this institution? I am thinking particularly of UCR and British Aid to China grants. From a private note, I understand that UCR in Chungking will take no action unless recommended by the Associated Boards. If the institution should close we would have to continue salaries for the contracted members of the staff - at least I assume we are legally obligated to do so. Contracts will run through August for the most part - some expire in July. It has been suggested that funds will be held if the strike continues and I am inclined to favor this decision, but I am anxious that you know about the salaries for contracted staffmembers.

Undoubtedly you know that we are in the midst of winter holidays - registration is scheduled to begin the 22d and classes open on the 26th. Throughout the holidays the students have kept up their propaganda, some of it being very insulting.

At the moment I have a fairly large balance in local currency for Cheeloo and can manage without any question through March. Do not make any deposits from funds in New York for Cheeloo University unless I cable you - we will manage with the funds that are payable here from UCR and British Aid for the present. I am in a very awkward position - am trying to maintain strict neutrality.

7. Clearing Board; You will know that the Chungking group felt it necessary to sell a large block of December money at the official rate bringing the average for the month of December to 228.05. It is very difficult to make sales these days - between the red tape of the US treasury dept. and the rumors of the Chinese Treasury, people will not risk their funds in this way. The Chungking committee asked me to make a trip to Chungking for consultation but I could not face the trip with communications so very difficult. I asked William Small to go down to represent the Chengtu group and he is not back yet so I do not know what has been the result.

We are able to sell small amounts continually but no large blocks and it is like climbing up a ladder on your knees to try and move funds with only a few thousand at a time. The future looks very gloomy -

Something is radically wrong - the British funds sell at increasing rates. I have this morning received reports of some of our funds sold through the British agency for January at the rate of 1390 to the pound. That would mean 340 plus for the US currency, but instead we must be content with 228 or perhaps even less for January. Is there anything that can be done from your end to make it more attractive? The restrictions are so rigid and some are so ridiculous that we cannot make sales to merchants who are interested to buy if they can use their money freely.

Sincerely yours,
Elmer M. Priest

0241

Feb. 20, 1945.

Dear Mr. Evans;

The letter was finished on the 17th but I had interruptions and only finished the statement today. In figuring it out, it seemed to me that you should have the British Aid grants as well in order to have a complete picture of the funds we are receiving. I have given them to you and hope this helps you to see conditions as they exist for us. There is a new grant from British Aid but the details have not come yet - I will keep you informed. Again the institutions that have special support from England have received special grants in addition to their share of the general grant - keep this in mind and see that the institutions that do not receive such special gifts receive a larger share of UCR - otherwise you cannot be fair. I realize some institutions have too much in proportion to their needs - others far too little. I wish we could strike a fair estimate for them all.

Sincerely,

Elmer M. Trest

0242

2
2
3
3
7
6
4

Associated Christian Universities in China

Statement showing funds received from United China Relief^x and
^xBritish Aid to China Committee July 1st-Dec. 31, 1944.

	United China Relief			British Aid
	July-September	October-December	Total	July-December
Cheeloo	2,210,793.53	1,500,000.	3,710,793.53	3,203,721.25
Ginling	1,891,805.30	1,250,000.	3,141,805.30	1,232,680.00
Nanking	6,306,678.12	4,500,000.	10,806,678.12	2,380,100.00
WestChina	5,352,392.95	3,750,000.	9,112,392.95	4,398,741.25
Yenching	3,320,915.82	2,000,000.	5,320,915.82	1,390,080.00
Joint	470,848.40*	500,000.	970,848.40	
Child Tr.	763,726.50	1,105,725. ^{xx}	1,869,451.50	
Fukien		1,250,000.		1,230,080.00
Hangchow		125,000.		191,670.00
HuaChung		250,000.		2,371,340.00
HuaNan		500,000.		383,340.00
Lingnan		1,375,000.		766,680.00
Shanghai Com.		125,000.		191,670.00
Soochow Law		125,000.		191,670.00
Soochow Un				31,670.00
Minghsien				383,340.00
Admn. C.H.E. etc.		250,000.		
	C\$ 20,327,160.62	18,605,725. ^{xx}		18,346,782.50

*July funds held in New York. ^{1,105,725.^{xx}}
^{1,500,000. or 1/4 of 7,000,000}

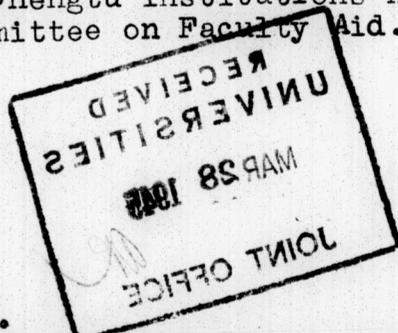
Notes: The UCR funds for the Associated Chr. Universities in China were not reported to me until the beginning of the new year October 1, 1944. Therefore there is no record here of the amount payable to institutions not in Chengtu for the three months July-September 1944.

Attention should be called to the principle adopted by the British Aid to China Committee - the institutions which receive support from England receive special designated grants. This should be taken into consideration when the grants from UCR are distributed. Otherwise certain institutions will have a large surplus while others will be fighting deficits.

January 1945 remittance from UCR has not been received to this date. It is based on 1/12 of 70,000,000. according to the division worked out by Dr. Fenn and approved by Mr. Sweet of United China Relief. It will be the same as 1/3 of the amount received for the period October to December; i.e. Cheeloo University receives 500,000. for January, etc.

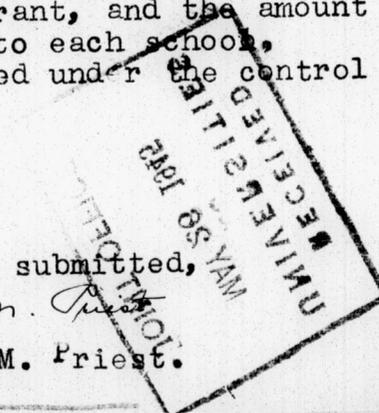
In addition 3,089,275.00 has been received for faculty aid. This has been divided in the same proportion as the current grant, and the amount due institutions outside Chengtu has been forwarded to each school. The share due the Chengtu institutions has been placed under the control of the special committee on Faculty Aid.

Chengtu, China,
 February 20, 1945.



Respectfully submitted,

Elsie M. Priest.
 Elsie M. Priest.



Statement showing funds received from United China Relief and British Aid to China Committee July-Dec. 31, 1944.

United China Relief		British Aid	
July-September	October-December	July-December	Total
2,210,793.53	1,500,000.00	3,203,781.25	5,710,793.53
1,891,805.30	1,250,000.00	1,232,880.00	3,141,805.30
3,308,978.12	4,500,000.00	2,380,100.00	10,808,978.12
5,382,392.95	3,750,000.00	4,398,741.25	9,112,392.95
3,320,915.82	2,000,000.00	1,390,080.00	5,320,915.82
479,848.40*	500,000.00		979,848.40
782,722.50	1,102,722.50		1,885,445.00
	1,250,000.00	1,230,080.00	
	125,000.00	121,870.00	
	250,000.00	237,340.00	
	500,000.00	383,340.00	
	1,275,000.00	788,680.00	
	125,000.00	121,870.00	
	125,000.00	121,870.00	
	125,000.00	121,870.00	
	31,870.00	31,870.00	
	383,340.00	383,340.00	
	280,000.00		
		18,246,782.50	

*July funds held in New York, N.Y. 1,027,222.50
 1,027,222.50 x 1/3 = 342,740.83
 1,027,222.50 x 2/3 = 684,481.67
 \$ 30,327,180.83

Notes: The UCR funds for the Associated Chr. Universities in China were not reported to me until the beginning of the new year October 1, 1944. Therefore there is no record here of the amount payable to institutions not in Chengtu for the three months July-September 1944.

Attention should be called to the principle adopted by the British Aid to China Committee - the institutions which receive support from England receive special designated grants. This should be taken into consideration when the grants from UCR are distributed. Otherwise certain institutions will have a large surplus while others will be fighting deficits.

January 1945 remittance from UCR has not been received to this date. It is based on 1/3 of 70,000,000. according to the division worked out by Dr. Fann and approved by Mr. Sweet of United China Relief. It will be the same as 1/3 of the amount received for the period October to December; i.e. Chengtu University receives 200,000. for January, etc.

In addition 2,089,275.00 has been received for faculty aid. This has been divided in the same proportion as the current grant, and the amount due institutions outside Chengtu has been forwarded to each of them. The share due the Chengtu institutions has been placed under the control of the special committee on Faculty Aid.

Respectfully submitted,
 Elsie M. Fries
 Joint Office

RECEIVED
 UNIVERSITIES
 MAY 26 1945
 JOINT OFFICE

RECEIVED
 UNIVERSITIES
 MAR 28 1945
 JOINT OFFICE

Chengtu, China,
 February 20, 1945.

Associated Christian Universities in West China
Chengtu Szechwan China

Copies to: Mr. Ballou
Mr. Corbett
Mrs. Mills
2/29/45

Mr. C.A. Evans
Associated Boards for China Colleges
150 Fifth Avenue
NEW YORK CITY 11, N.Y.
U.S.A.

23rd February 1945
ack 5/13/45

Budgets for 1945-1946

Dear Mr. Evans:

At a meeting of the five presidents held February 20th, action was taken requesting me to write to you on their behalf concerning the budgets for 1945-1946.

Under normal circumstances, budgets would be figured at this time of year for presentation to the Associated Boards in May. This year we feel it is impossible to make an intelligent estimate of the needs for the year July 1945 - June 1946. A year ago estimates were presented to you, but by June they were out of date and totally inadequate. In spite of this condition, the estimates for March were used in making appropriations for the year, resulting in serious problems for all the institutions. It was only after much correspondence, many conferences and great anxiety that the universities in Chengtu were able to secure reconsideration from the committee in China of United China Relief, and an increased appropriation. Because of this experience, we hesitate to present figures at this time.

There are several factors that must be taken into consideration:

1. The rate of increase in the cost of living due to the continued increase in inflation.
2. The exchange secured through United Clearing Board.
3. Progress of the war - will this area be involved?

Today it is impossible to give intelligent estimates based on these factors. If we follow the experience of the past two years, everything doubles in cost about every six months. The index for the Educational Class has been as follows:

January 1, 1943	5500	January 1, 1945	87105
July 1, 1943	12250	February 1, 1945	104967
January 1, 1944	25500		
July 1, 1944	56709		

We are dependent on grants from such agencies as United China Relief, British Aid to China and count on the efforts of the Associated Boards to secure these grants for us. We know you will not fail to do everything possible to secure support for our Christian Colleges. It has been a long struggle and everyone is weary of war and its problems - there is a ray of hope these days.

0245

Mr. Evans

- 2 -

23rd February 1945

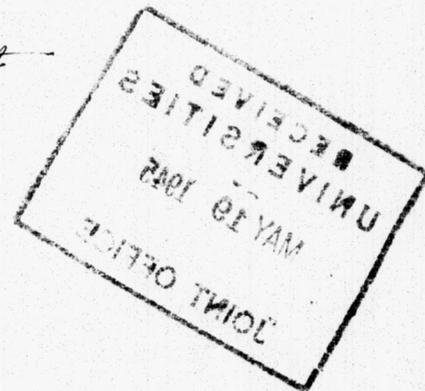
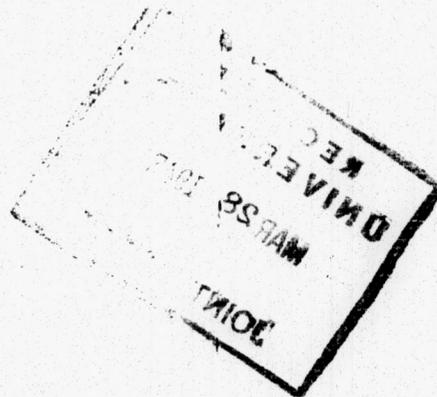
May I take this opportunity to assure you of the great appreciation of all the institutions of the service you are giving to Christian education in China. We are ready to furnish any details you may require and know you will call upon us for any facts you may need.

The presidents send personal greetings to you.

Sincerely yours,

Elsie M. Priest

Elsie M. Priest
Treasurer



EMP:MT

0246

23rd February 1945

- 2 -

Mr. Evans

May I take this opportunity to assure you of the great appreciation of all the institutions of the service you are giving to Christian education in China. We are ready to furnish any details you may require and know you will call upon us for any facts you may need.

The presidents and personal greetings to you.

Sincerely yours,

Elise M. Priest

Elise M. Priest
Treasurer

RECEIVED
UNIVERSITIES
MAY 19 1945
JOINT OFFICE

RECEIVED
UNIVERSITIES
MAR 28 1945
JOINT OFFICE

BMP:MT

7420

Chengtou China
February 24, 1945

Mr. C. A. Evans,
New York.

Statements; letters Dec. 14 etc. Cheeloo

Dear Mr. Evans;

On this busy morning of registration for the new semester, I will add a note to tell you that the past three days have brought us a heavy home mail - after many weeks without a single letter. Letters to January 8th are here including statements for November for all schools, December also for Ginning. There are several questions raised in your letters - will reply later.

Letter of December 14th; This mail brought three copies of the letter of December 14th which I have read several times. It does not answer my inquiry of November 9th and no subsequent letter makes any reference to it. Let me repeat:

What is the appropriation for the ABCCC institutions, especially in Chengtu, over and above the amount granted by UCR and British Aid? It is nearly March 1st and it seems to me that you ought to know approximately how much will be underwritten by the Associated Boards this year. At last I have the appropriations for the year - you included them in the November statements and for the first time, I have some idea of the amount to expect from the Board of Founders, etc.

My letter of Feb. 17th - report February 20th: From this statement, will you make a careful study of grants received and anticipated from UCR and British Aid for the several institutions. There is money enough for all the ABCCC institutions if it is carefully distributed but the balance is very fine and it requires some skill to see that the institution that needs the money receives it - the school that shouts loudly often receives the money resulting in a nice surplus or else expansion that is not justified. I wish you would spend some time on this problem and divide the un-allotted amount fairly. I will keep you informed of the exact amount received from British Aid etc.

Cheeloo University; There has been a compromise - the president is out very definitely, but the method is not worthy of the group. I suppose they will be opening next week - someone will surely write to you. I am trying to resign completely from this institution - have no desire to be connected with such an organization, but until someone is in sight, I must carry on.

I was rather surprised to have you write that I was to share letters with Mr. Robinson. Mr. Robinson was in Cheeloo a few weeks only - he never took over any responsibility for them. Last summer he went to Sian where he has been conducting a school for his mission. I believe the new set-up names Mr. March as the controller, but that does not mean anything at all, just a name.

You asked about the celebration for the 80th anniversary. Just before January 1st, Cheeloo had three days to celebrate their 80th anniversary - it was not a very well attended affair, or highly successful for this other trouble was brewing. Most likely the publicity for the occasion was not well done either.

May I repeat again that I must know as soon as possible the division of the money raised by Associated Boards - these days it is hard to finance the school and I am in despair often to know where to turn next.

Sincerely yours,

Elsie M. Priest
Elsie M. Priest.

RECEIVED
UNIVERSITIES
MAR 28 1945
JOINT OFFICE

RECEIVED
UNIVERSITIES
MAY 10 1945
JOINT OFFICE

0248

Chengtu China
February 24, 1945

Statements; letters Dec. 14 etc. Cheeioo

Mr. C. A. Evans
New York

Dear Mr. Evans;

On this busy morning of registration for the new semester, I will add a note to tell you that the past three days have brought us a heavy home mail - after many weeks without a single letter. Letters to January 8th are here including statements for November for all schools, December also for mailing. There are several questions raised in your letters - will reply later.

Letter of December 14th: This mail brought three copies of the letter of December 14th which I have read several times. It does not answer my inquiry of November 9th and no subsequent letter makes any reference to it. Let me re-

best: What is the appropriation for the ABCCC institutions, especially in Chengtu, over and above the amount granted by UCR and British Aid? It is nearly March 1st and it seems to me that you ought to know approximately how much will be underwritten by the Associated Boards this year. At last I have the appropriations for the year - you included them in the November statement and for the first time, I have some idea of the amount to expect from the Board of Founders, etc.

My letter of Feb. 17th - report February 20th: From this statement, will you make a careful study of grants received and anticipated from UCR and British Aid for the several institutions. There is money enough for all the ABCCC institutions if it is carefully distributed but the balance is very fine and it requires some skill to see that the institution that needs the money receive it - the school that shouts loudly often receives the money resulting in a nice surplus or else expansion that is not justified. I wish you would spend some time on this problem and divide the un-allotted amount fairly. I will keep you informed of the exact amount received from British Aid etc.

Chengtu University: There has been a compromise - the president is out very definitely, but the method is not worthy of the group. I suppose they will be opening next week - someone will surely write to you. I am trying to resign completely from this institution - have no desire to be connected with such an organization, but until someone is in sight, I must carry on.

I was rather surprised to have you write that I was to have letters with Mr. Robinson. Mr. Robinson was in Chengtu a few weeks only - he never took over any responsibility for them. Last summer he went to Siam where he has been conducting a school for his mission. I believe the new set-up names Mr. March as the controller, but that does not mean anything at all, just a name.

You asked about the celebration for the 80th anniversary. Last before January 1st, Chengtu had three days to celebrate their 80th anniversary it was not a very well attended affair, or highly successful for this other trouble was brewing. Most likely the publicity for the occasion was not well done either.

May I repeat again that I must know as soon as possible the details of the money raised by Associated Boards - these days it is hard to find the school and I am in despair often to know where to turn next.

Sincerely yours,

W. M. Priest

W. M. Priest

RECEIVED
UNIVERSITIES
MAY 19 1945
JOINT OFFICE

RECEIVED
UNIVERSITIES
MAR 28 1945
JOINT OFFICE

9420

February 26, 1945

Miss Elsie M. Priest
Chengtu, Szechwan
CHINA

Re: Appropriations

Dear Miss Priest:

Your letter of November 30th has been in hand several times for answering, but each time it has been cast aside in the hope that some information would come to hand which would shed further light upon the budgets of the Colleges in China. Within the last day or two some communications have been received, but it only strengthens the position we have been in, in that we have not had adequate word from China to give intelligent answers to the treasurers of our various trustee boards here in America. First of all, the budgets of the various Colleges were sent from China and therein were used figures which we accepted as basic in connection with the amounts which were to be appropriated outside of regular income. I have written at length on this situation and it does not need to be repeated. I trust that the letter I have written have not been lost in transit.

Copy of a letter from Lemig Sweet dated February 22nd indicates that he likewise is not familiar with the process of division among the Colleges outside of Chengtu. We agree with him in that the only basis for distribution of funds is that set up by Dr. Fenn and not the altered budgets as were set up at Chengtu. A meeting of the Executive and Finance Committees of the Associated Boards last week approved this schedule as the only proper method to pursue in the light of information at hand.

I have no comments to make on the letter which you wrote to Dr. Sweet as I do not understand the reference to the October payments in local currency as in October we had paid on the basis of U. S. dollar remittances. Apparently these figures were wrong as they omitted the joint program at Chengtu, but they were intended to be based upon the pro rata distribution as originally submitted by the field. I have told you before that checks from the United China Relief are immediately put upon our books and returned to Mr. Perry, Comptroller of United China Relief for transmittal through the United Clearing Board. At no time have we been able to immediately compute the distribution because of the shortness of time involved. Of course, lately we have given up any such thought whatsoever.

The \$54,529.61 was the October U. C. R. appropriation and was so cabled to Mr. Bishop and there should have been no chance for duplication whatsoever. Dr. Sweet likewise receives a cable from United China Relief and if the two amounts agree, there would seem to be no possibility of a misunderstanding.

You spoke of another situation of where we send other than Sustaining Funds to the field and in some cases you must take them and use them or else jeopardize the possibility of getting any others in the future. We cannot accept funds in some instances and keep them on our books in New York indefinitely. We have tried it and have been sorely berated for it. Wherever we are permitted to do so we will gladly hold funds until you notify us to send them.

Since you wrote this letter of November 30th conditions have changed for the

0250

Miss Priest

- 2 -

February 26, 1945

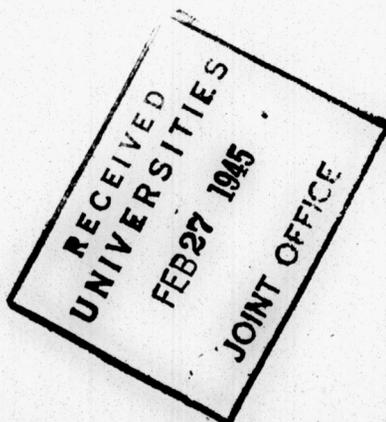
better as far as the war pressure upon Chungking and Chengtu are concerned, but undoubtedly the financial conditions are worse. We watch the daily papers for China news and can usually visualize the developments as related to the economic situation. We cannot, of course, by any manner of means imagine the local conditions. Dr. Ferm was doing a remarkable service for us in his interpretations and we sorely miss his correspondence. Pressure is being exerted to restore him to our group, but we cannot tell how far this will succeed. We must find some way of relieving the situation.

Very sincerely yours,

C. A. EVANS

CAE/B

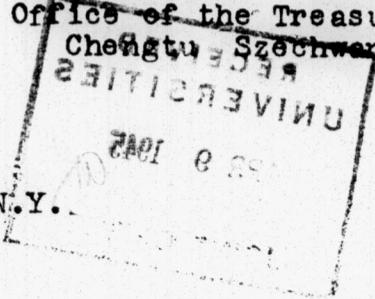
Via China Clipper
s.c. via next mail



0251

UNIVERSITY OF NANKING
Office of the Treasurer
Chengtu, Szechwan

*Check Book 7/27/45
Pres. Board's copy include he
postpone until he
you back to China
7/27/45*



28th February 1945

Mr. C.A. Evans
150 Fifth Avenue
NEW YORK CITY 11, N.Y.
U.S.A.

Dear Mr. Evans:

Your letter of December 15 has just arrived and I note that you expected that I would send your Christmas greetings to all twelve of the Christian Colleges. I must apologize for I did not understand this was your wish and gave them only to the five institutions in Chengtu.

Dr. J. Lossing Buck

In your letter of December 19 you referred to the pension for Dr. Buck. We will take care of the charge. This brings to mind the fact that I do not see on the monthly statements any payments made to Dr. Buck for furlough salary, as it was clearly understood that Dr. Buck would be entitled to receive six months' salary from the University. After the six months period was over, the question was raised as to whether he could find temporary employment until such time as it was possible to support him under the funds in our budget. I would like very much to have you get into touch with him and check this matter, as it was not our intention to create any hardship for Dr. and Mrs. Buck during their months of furlough.

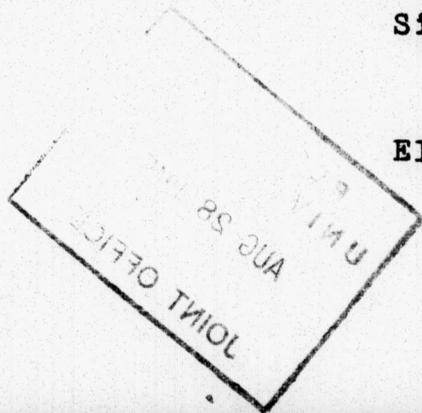
We are very anxious to have some enquiries made to see if the Presbyterian Board has any thought of reconsidering their decision. Could you make an informal investigation to find out if there is any hope of the Presbyterian Board resuming the support for Dr. and Mrs. Buck? As Mrs. Buck is in the States at the present, there will be an opportunity for her to meet the various members of the Board and we are hoping some reconsideration may be made, so that Dr. Buck can return to China under the support of the Presbyterian Board. I am writing to you informally after talking the matter over with Dean Chang, who is Acting-President during the absence of President Chen. He is very anxious to have Dr. Buck return to China, and as he has been connected with the University for many years we hope it may be possible for him to return with mission affiliation.

*Apr 1 1945
L. W. J.
Chengtu*

Sincerely yours,

Elsie M. Priest

Elsie M. Priest



EMP:MT

*2/28/45
E. M. Priest*

28th February 1945

UNIVERSITY OF NANKING
Office of the Treasurer
RECEIVED
UNIVERSITIES
APR 9 1945
AR

Mr. C.A. Evans
150 Fifth Avenue
NEW YORK CITY 11, N.Y.
U.S.A.

Dear Mr. Evans:

Your letter of December 19 has just arrived and I note that you expected that I would send your Christmas greetings to all twelve of the Christian Colleges. I must apologize for I did not understand this was your wish and gave them only to the five institutions in Chengde.

Dr. J. Lossing Buck

In your letter of December 19 you referred to the pension for Dr. Buck. We will take care of the charge. This brings to mind the fact that I do not see on the monthly statements any payments made to Dr. Buck for furlough salary, as it was clearly understood that Dr. Buck would be entitled to receive six months' salary from the University. After the six months period was over the question was raised as to whether he could find temporary employment until such time as it was possible to support him under the funds in our budget. I would like very much to have you get into touch with him and check this matter, as it was not our intention to create any hardship for Dr. and Mrs. Buck during their months of furlough.

We are very anxious to have some enquiries made to see if the Presbyterian Board has any thought of reconsidering their decision. Could you make an informal investigation to find out if there is any hope of the Presbyterian Board resuming the support for Dr. and Mrs. Buck? As Mrs. Buck is in the States at the present, there will be an opportunity for her to meet the various members of the Board and we are hoping some reconsideration may be made, so that Dr. Buck can return to China under the support of the Presbyterian Board. I am writing to you informally after talking the matter over with Dean Chang, who is Acting-President during the absence of President Chen. He is very anxious to have Dr. Buck return to China, and as he has been connected with the University for many years we hope it may be possible for him to return with mission affiliation.

Sincerely yours,

Elaine M. Priest

Elaine M. Priest

REC'D
UNIVERSITIES
AUG 28 1945
JOINT OFFICE

EMP:MT

Rec'd
7-9-45

5520

GINLING COLLEGE
Office of the Treasurer
Chengtu Szechwan

Mr. C.A. Evans
150 Fifth Avenue
NEW YORK CITY LL, N.Y. U.S.A.

28th February 1945
ack 4/3/45

Dear Mr. Evans:

Your letter of December 11th refers to two items which are referred to in your Finance Committee of November 21st:

1. Staff Travel Accounts

Dr. Wu and I have talked this matter over and will be very glad to have the account with Miss Abigail Hoffsummer and Miss Mareb Mossman closed. We realize that they both owe the College certain funds, but it has stretched out over such a long period that we agree with your suggestion that the matter be closed and that we do not ask either one of these former staff members to make further payments. In case Miss Hoffsummer wishes to do so we shall consider any money she sends as special gifts. F

2. Rent Allowance for Miss Graves

Dr. Wu was rather reluctant to make a change in the usual furlough allowances, but we both feel Miss Graves has a peculiar claim, in as much as she does not have any relatives with whom she can stay for any length of time. Therefore, we agree to the proposal to give Miss Graves a rent allowance of \$15. per month during this year.

3. Wu Mao-i

We are very anxious, as you will know from the cables and letters, for Miss Wu to arrive in China in time to relieve Miss Chester, who is leaving on furlough. I hope we will hear shortly that Miss Wu has been able to secure passage and is on her way. It is necessary for you to advance the travel money to her and I am sure you will see that she has sufficient to reach China. It is always a bit complicated for us to try and send money to India these days so I would rather you would give her a liberal allowance and let her refund the money here, rather than run the risk of having to send funds to India. It is not easy to make a satisfactory estimate but I believe \$2,000. is considered a sufficient amount.

4. Check for Liu Ying-bao

I have taken up the matter of the check for US\$400. which belongs to Miss Liu Ying-bao (Mrs. H.R. Wei). As soon as I hear from her I will let you know about the disposition of the money. I have asked her to let me know if she has the address of Mrs. J. Steward and if she has the money can be turned over to Mrs. Steward.

*Passage paid
to India
+ 1,400.00*

0254

Mr. Evans

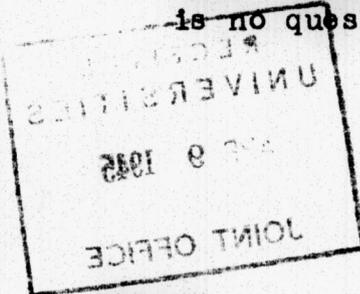
- 2 -

28th February 1945

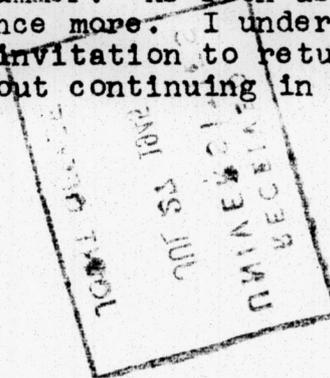
Otherwise I will arrange to return this money to Mrs. Wei in China.

5. Mr. and Mrs. Whittington

We have read with interest the action that has been taken concerning Dr. and Mrs. Whittington. There has never been any question about the plan for Ginling College to pay their travel back to India and I am sure we will agree to do that much. The question that is being raised at the present time is whether we should pay a share of the travel to the United States. They will have served Ginling two and a half years by the summer and it is not clear yet whether they intend to stay for another term or year, or leave in the summer. As soon as these matters are clear we will take it up once more. I understand that the Whittingtons have received an invitation to return to Judson College, so there is no question about continuing in the future in Ginling College.



EMP:MT



Sincerely yours,

Elsie M. Priest

Elsie M. Priest

0255

28th February 1945

- 2 -

Mr. Evans

Otherwise I will arrange to return this money to Mrs. Wei in China.

Mr. and Mrs. Whittington

We have read with interest the action that has been taken concern-
 ing Dr. and Mrs. Whittington. There has never been any question
 about the plan for Gaining College to pay their travel back to
 India and I am sure we will agree to do that much. The question
 that is being raised at the present time is whether we should pay
 a share of the travel to the United States. They will have
 served Gaining two and a half years by the summer and it is not
 clear yet whether they intend to stay for another term or year,
 or leave in the summer. As soon as these matters are clear we
 will take it up once more. I understand that the Whittingtons
 have received an invitation to return to Lushan College, so there
 is no question about continuing in the future in Gaining College.

Sincerely yours,

Elsie M. Priest

Elsie M. Priest

RECEIVED
 UNIVERSITIES
 JUL 27 1945
 JOINT OFFICE

RECEIVED
 UNIVERSITIES
 APR 9 1945
 JOINT OFFICE
 EMP:MT

9520

Original sent by Dr. Fenn

West China Union University
Chongtu, Szechuen
March 7, 1945.

RECEIVED
UNIVERSITIES
MAY 18 1945
JOINT OFFICE

RECEIVED
UNIVERSITIES
MAY 19 1945
JOINT OFFICE

Mrs. W. A. McCurdy,
Exec. Sec. Syracuse-in-China,
Syracuse University, N. Y.

Dear Mrs. McCurdy:

Your letter of January 18th has just arrived and I am hastening to send a brief reply which I hope will reach you before April 9th. Both Mr. Roy and Mr. Robertson have sent letters to you, but mails are slow these days and you may not receive them in time.

In the first place we are all very much delighted to have the gift to establish a definite "Syracuse-in-China Scholarship Fund" for West China Union University. I know this will be a very valuable connection for West China students and we hope it will prove to be of growing value to both institutions.

May I sketch for you briefly the steps that have been taken - in the first place the gift of US\$1,600. exchanged for C\$223,200. It was too late for the first semester, but will be used for the spring semester as follows:

1. To grant one full scholarship for the spring term 1945 and the year 1945-1946, this scholarship to be the equivalent of the entire expenses for a student during the stated period.
2. To grant four partial scholarships for the spring term 1945, these scholarships to be ten thousand dollars each, to be renewed for the year 1945-1946 if funds are sufficient, or for such period and such amounts as may be possible according to available funds.

Mr. Robertson will report to you the names and history of each of these five students. Every effort will be made to follow the requirements as stated in the letter of October 16th, and great care is being taken to see that the right students are chosen for these scholarships.

You will see that we planned to continue the full scholarship through 1945-6 and expect to have a junior student so we can be sure to carry him through to graduation. The money has been placed in two funds - 1, the amount we need to meet the expenses for this spring semester, 2, the amount of 150,000. placed at interest to meet the needs for next semester and the full year if necessary for the full scholarship. Perhaps the students will be interested to know how the plans are made - I believe it is a careful way to be sure the scholarship can be continued for the longer period.

On behalf of the committee, may I express the deep appreciation of our whole group for this interest and very substantial expression of support. I know you will receive letters from the others but wanted you to have this note from me.

As for the student Li Fu-kang recommended by Dr. Rappe - there is no reason why he should not be considered by the committee, and if his qualifications are in order, most likely the aid will be granted to him at least for a part scholarship of 10,000. I do not know him personally, but have asked that someone investigate and see if he is on the list for this semester. It may be that the funds given by Mr. Rappe will be sufficient for his needs this year and if so, his case can be considered in due time by the committee.

With warm personal regards,

Sincerely yours,
Elsie M. Priest
Elsie M. Priest.

0257

West China Union University
Chungking, Szechuen
March 7, 1945

RECEIVED
UNIVERSITIES
MAY 19 1945
JOINT OFFICE

RECEIVED
UNIVERSITIES
MAY 18 1945
JOINT OFFICE

Mrs. W. A. McCurdy,
Exec. Sec. Syracuse-in-China,
Syracuse University, N. Y.

Dear Mrs. McCurdy:

Your letter of January 18th has just arrived and I am
hastening to send a brief reply which I hope will reach you before April
9th. Both Mr. Roy and Mr. Robertson have sent letters to you, but mails
are slow these days and you may not receive them in time.

In the first place we are all very much delighted to have the gift to es-
tablish a definite "Syracuse-in-China Scholarship Fund" for West China Union
University. I know this will be a very valuable connection for West China
students and we hope it will prove to be of growing value to both institutions.

May I sketch for you briefly the steps that have been taken - in the first
place the gift of US\$1,800. exchanged for C\$228,200. It was too late for the
first semester, but will be used for the spring semester as follows:

1. To grant one full scholarship for the spring term 1945 and the year
1945-1946, this scholarship to be the equivalent of the entire expenses
for a student during the stated period.
2. To grant four partial scholarships for the spring term 1945, these
scholarships to be ten thousand dollars each, to be renewed for the year
1945-1946 if funds are sufficient, or for each period and such amounts
as may be possible according to available funds.

Mr. Robertson will report to you the names and history of each of these five
students. Every effort will be made to follow the requirements as stated in
the letter of October 14th, and great care is being taken to see that the
right students are chosen for these scholarships.

You will see that we planned to continue the full scholarship through 1945-6
and expect to have a junior student so we can be sure to carry him through
to graduation. The money has been placed in two funds - 1. the amount we
need to meet the expenses for this spring semester, 2. the amount of 150,000.
placed at interest to meet the needs for next semester and the full year if
necessary for the full scholarship. Perhaps the students will be interested
to know how the plans are made - I believe it is a careful way to be sure the
scholarship can be continued for the longer period.

On behalf of the committee, may I express the deep appreciation of our whole
group for this interest and very substantial expression of support. I know
you will receive letters from the others but wanted you to have this note from
me.

As for the student Li Fu-kang recommended by Dr. Rappe - there is no reason
why he should not be considered by the committee, and if his qualifications
are in order, most likely the aid will be granted to him at least for a part
scholarship of 10,000. I do not know him personally, but have asked that
someone investigate and see if he is on the list for this semester. It may
be that the funds given by Mr. Rappe will be sufficient for his needs this
year and if so, his case can be considered in due time by the committee.

With warm personal regards,

Sincerely yours,
Elsie M. Priest.

8520

RECEIVED
UNIVERSITY OF NANKING
APR 10 1945
JOINT OFFICE

University of Nanking
Chengtou, Sze. China
March 9, 1945.

Act. 7/31/45

Mr. C. A. Evans,
Associated Boards, New York.

Report for 1943-1944.

Dear Mr. Evans:

In checking through our letters I do not find a covering letter for the financial report for 1943-1944, but as one copy is not in the file I may have enclosed the report to you without a letter. In order to be sure you may the information, I am enclosing the complete report today.

This is the official audited report giving in summary form the expenses for the year and the income as actually received in China. I believe it is all quite clear - if you need to have any point or section explained, please let me know.

Under "Famine Funds" we used forty thousand dollars (US\$40,000.) for the year 1943-1944. Please adjust your records accordingly. As a matter of fact there was a deficit but the dean is anxious to try and secure the funds locally so we are not asking for any funds in addition to the grant of forty thousand.

P.Y. #651
+1/10/45

This brings to my attention the fact that you have allowed only thirty thousand (US\$30,000.) for 1944-1945 from Famine Funds -- we have always asked for 40,000. and while we are trying to keep within the amount of 30,000. I have grave doubts and reserve the right to ask you to clear this account according to actual need when the final closing is made after June 30th.

A copy of this full report has been sent to Mr. Sweet in Chungking - I presume you will keep the office in New York informed. We will send another copy by a later mail.

Dr. Fenn: Dr. Fenn arrived in Chengtu on February 28th for one week and I sent you a cable (at his request). He left on the 8th and hopes to be able to be in Chengtu for a day or two before the end of the month. It is quite clear that he will not spend any appreciable time here, his headquarters are not here and he is subject to call at any time. We spend a good deal of time trying to work out a way of handling various matters, and he has written you about the plan. Actually it will not add much more work than I am forced to do now and will be much easier as everyone will understand this is the plan. I have found it very trying to be continually asked to give information without any authority or support either from Dr. Fenn or from your office. We worked together on the budget figures which are rather fantastic at best. Nobody can foresee the next few months with any degree of accuracy.

Sustaining funds; Dr. Fenn will write to you on this point but let me repeat here the decision that we made together. You will have certain funds that are in addition to UCR grants, and are usually distributed in June. This year we are most anxious that you wait for the distribution until we can tell you which institutions need help, which ones have surplus funds. It seems to both of us that this extra fund held in your control must be used to make adjustments. You will know that certain institutions are receiving very liberal grants from England in addition to British Aid funds, and there is danger of some schools closing with large surpluses, while others have deficits. As a matter of policy, we ought to decide that the funds which are available should be distributed to see that all institutions are fairly treated, and adjusted accordingly. This is only a note to request you to withhold final decision until Dr. Fenn gives the word as to the actual need. I wish to have about another month to see how things will "shake" down for this semester before making any recommendation.

Sincerely,
Eddie M. Priest

Memo to Priest
4/10/45

After a stormy two months we are scheduled to register students in Cheloo this afternoon - it is a fearful mess for everyone. Today is definitely "kicked" out.

0259

RECEIVED
UNIVERSITY OF CHANGKING
APR 9 1945
JOINT OFFICE

University of Nanking
Changku, Sze. China
March 9, 1945.

Report for 1943-1944.

Mr. C. A. Evans
Associated Boards, New York
Dear Mr. Evans:

In checking through our letters I do not find a covering letter for the financial report for 1943-1944, but as one copy is not in the file I may have enclosed the report to you without a letter. In order to be sure you may be informed, I am enclosing the complete report today.

This is the official audited report giving in summary form the expenses for the year and the income actually received in China. I believe it is all quite clear - if you need to have any point or section explained, please let me know.

Under "Famine Funds" we had forty thousand dollars (US\$40,000.) for the year 1943-1944. Please adjust your records accordingly. As a matter of fact there was a deficit but the dean is anxious to try and secure the funds locally so we are not asking for any funds in addition to the grant of forty thousand.

This brings to my attention the fact that you have allowed only thirty thousand (US\$30,000.) for 1943-1944 from Famine Funds -- we have always asked for 40,000. and while we are trying to keep within the amount of 30,000. I have grave doubts and reserve the right to ask you to clear this account according to actual need when the final closing is made after June 30th.

A copy of this full report has been sent to Mr. Sweet in Chungking - I presume you will keep the office in New York informed. We will send another copy by a later mail.

Dr. Fenn: Dr. Fenn arrived in Chungking on February 28th for one week and I sent you a cable (at his request). He left on the 8th and hopes to be able to be in Chungking for a day or two before the end of the month. It is quite clear that he will not spend any appreciable time here, his headquarters are not here and he is subject to call at any time. We spend a good deal of time trying to work out a way of handling various matters, and he has written you about the plan. Actually it will not add much more work than I am forced to do now and will be much easier as everyone will understand this is the plan. I have found it very trying to be continually asked to give information without any authority or support either from Dr. Fenn or from your office. We worked together on the budget figures which are rather fantastic at best. Nobody can foresee the next few months with any degree of accuracy.

Sustaining funds: Dr. Fenn will write to you on this point but let me repeat here the decision that we made together. You will have certain funds that are in addition to UCN grants, and are usually distributed in June. This year we are not anxious that you wait for the distribution until we can tell you which institutions need help, which ones have surplus funds. It seems to both of us that this extra fund held in your control must be used to make adjustments. You will know that certain institutions are receiving very liberal grants from England in addition to British Aid funds, and there is danger of some schools closing with large surpluses, while others have deficits. As a matter of policy, we ought to decide that the funds which are available should be distributed to see that all institutions are fairly treated, and adjusted accordingly. This is only a note to request you to withhold final decision until Dr. Fenn gives the word as to the actual need. I wish to have about another month to see how things will "shake" down for this semester before making any recommendation.

Very sincerely,
John M. Sweet
After a stormy two months we are pleased to register students in China this afternoon - it is a fearful mess for everyone. Total is definitely "rich" but

0620

March 17, 1945.

Mr. Lennig Sweet,
Dr. R. T. Henry,
United China Relief, Inc.,
Chungking.

Dear Mr. Sweet and Dr. Henry:

The letter of March 7th from Dr. Henry enclosing the proposed re-allocation of UCR funds for the Christian universities was received and Dr. Fenn and I have spent considerable time re-figuring and estimating needs for the institutions for the period under review. Dr. Fenn was in the city for two days this week, and intended to prepare a letter to be enclosed with this report - perhaps he sent it directly to you, or else it will follow. May I say that we worked this out together, and it has not been shown to any one else in at this time. I am transmitting it to you for your consideration as Dr. Fenn did not have sufficient time to wait for it to be typed and in final form.

1. The months October-December 1944; Mr. Sweet will remember that a special request for the deficit for the first part of the year was presented to the December meeting. It was suggested that inasmuch as UCR had made a larger appropriation that the deficits would be covered. This seemed reasonable to me and plans were made accordingly. Therefore, we would like to recommend that the distribution be made to give every school the amount that was intended under the original division. Please note that we have prepared a table showing the original appropriation and the amount that was due under this plan for the first quarter. Then we have given the amount that was actually received and shown finally the amount that is still due each institution - the total being 13,750,000. We make a strong recommendation that this be cleared as belonging to the period prior to 1945. It will be enough to help meet the shortages for that period.

2. Re-allocation for the balance or nine months: Dr. Fenn and I have tried to work out budgets based on a common basis for all institutions, and then have deducted the income that is actually promised. On this basis we have worked out percentages for the new allocation of UCR funds in order that every institution will have the same proportion. It has been done as carefully as possible and on the general basis of allowing about 75% for the Chengtu group and 25% for the other institutions. You will find the amounts recommended for the re-allocation for the period of nine months, and then we have included the balance due for the first quarter and have shown the total amount that needs to be paid for the whole group. Of course, payments were received for January and February on the old basis - these would need to be deducted. I did not attempt to adjust for those two months as it will be quite easy to make the adjustment when the March payments are made. If you prefer to divide the total appropriation into nine payments, please do so - it will not make any difference to us as it will come within the budget year.

3. Basis for the decision; We are enclosing some data which I hope will be of value to you as you study the method we used. It shows in some detail the expenditures we are estimating for the five institutions in Chengtu, and details of receipts that will be expected during the nine months. Please note that we are counting on approximately six months from British Aid to China fund as that is the period mentioned in correspondence. They make no definite promise from month to month but it is suggested that we may count on six months.

0261

You will note that we have used an average of 300:1 for all items that will be paid to the institutions in United States currency. The field receipts seem low in some cases - many times field receipts are for very definite projects and cannot be considered as general items for current expenses.

Under the summary given under "1" on page two, you will note we have given the salaries, expenses and extraordinary expenses. Ginling College has to pay monthly rent on one building they use, University of Nanking has very heavy land rent and to run the College of Agriculture makes it necessary to have land, and Yenching University feels they have several heavy and extra items because they came so much later than the other refugee institutions. We have tried to estimate a proportion of these charges that will be fair, and to meet the special need for Yenching University have given them a total of 5,000,000. It is true that Cheeloo University does not have a large rent item, and of course West China is on their own campus and has none at all.

Under final summary "2" on page two, we have tried to show you the total estimated needs for the twelve institutions and you will see there will be a deficit of over eighteen million dollars if our estimates are correct. We are hoping that the British United Aid to China fund may be able to make a grant beyond the period they have mentioned in their correspondence and if so, it will be approximately the amount needed to balance our accounts for the period ending September 30, 1945.

Will you please check over this material, and if you need anything further let me know? We expect that Dr. Fern will be here or a day or two before April 1st, and any question can be discussed with him if I have your letter in time.

I presume you will be forwarding us March allotments, although you may be waiting for this material. Some of the institutions need money for the payroll, but if UCR money does not come, we will try to manage.

Will you send me the Faculty Aid grants on the basis of a total grant of 22,000,000. as there are calls for extra needs. So far only a part of this grant has been forwarded to us, and I would like to have it brought up to date if possible to make distributions in April.

Sincerely yours,

Elsie M. Priest.



You will note that we have used an average of 300:1 for all items that will be paid to the institutions in United States currency. The field receipts seem low in some cases - many times field receipts are for very definite projects and cannot be considered as general items for current expenses.

Under the summary given under "1" on page two, you will note we have given the salaries, expenses and extraordinary expenses. Gilling College has to pay monthly rent on one building they use, University of Washington has heavy land rent and to run the College of Agriculture makes it necessary to have land, and Yenching University feels they have several heavy and extra items because they came so much later than the other refugee institutions. We have tried to estimate a proportion of these charges that will be fair, and to meet the special need for Yenching University have given them a total of 2,000,000. It is true that Gilling University does not have a large rent item, and of course West China is on their own campus and has more of all.

Under final summary "2" on page two, we have tried to show you the total estimated needs for the twelve institutions and you will see there will be a deficit of over eleven million dollars if our estimates are correct. We are hoping that the British United Aid to China Fund may be able to make a grant beyond the period they have mentioned in their correspondence and if so, it will be approximately the amount needed to balance our accounts for the period ending September 30, 1945.

Will you please check over this material, and if you need anything further let me know? We expect that Mr. Form will be here on a day or two before April 1st, and any question can be discussed with him if I have your letter in time.

I presume you will be forwarding us March allotments, although you may be waiting for this material. Some of the institutions need money for the payroll, but if our money does not come, we will try to manage.

Will you send me the Faculty Aid grants on the basis of a total grant of 22,000,000, as there are calls for extra needs. So far only a part of this grant has been forwarded to us, and I would like to have it brought up to date if possible to make distributions in April.

Sincerely yours,

Blair W. Herbst.

RECEIVED
UNIVERSITIES
APR 16 1945
JOINT OFFICE

RECEIVED
UNIVERSITIES
MAY 28 1945
JOINT OFFICE

0263

Chengtu, March 28, 1945. *ack 7/30/45*

Mr. C. A. Evans,
Associated Boards, New York.

Re-allocation UCR funds Jan-Sept 1945

Dear Mr. Evans;

While Dr. Fenn was in Chengtu ten days ago we spent considerable time working out the principle for re-allocation of UCR funds for the year 1944-1945. Mr. Sweet had written to ask our opinion and advice for the re-allocation in view of the increased grants being made from England. The re-allocation was worked out and you will find a copy enclosed - this has been presented to the group in Chungking, but to this date no reply has been received and therefore, we are not ready to report that it has been accepted by Mr. Sweet.

Method used: Using the experience of the Chengtu ABCCC institutions as the basis, we worked out the probable cost of the whole twelve institutions. You will see from the enclosed material that we worked it out as follows:

1. The total amount required for salaries, expenses, based on monthly payrolls and then projected on an average basis for nine months.
2. Using the reports from your office and using the average exchange as 300 to one (January was 290.42) we have estimated the total receipts anticipated for this period.
3. The grant for British Aid funds has been on the basis of six months only but the balance to be raised is C\$18,000,000. which would be the equivalent of British Aid grants for three months for all schools. Therefore it means that we are really anticipating British Aid to continue for the whole nine months on the basis of 6,000,000. per month.
3. Following the percentage worked out by Dr. Fenn, we estimate that the institutions in Chengtu equal 75% of the total and have included 25% to represent the needs for the other institutions. Our figures are for the entire group of ABCCC institutions.
4. Under extraordinary expenses, we have included special items to meet rent and other extraordinary expenses particularly for Yenching University. You will note 5,000,000. has been granted largely because Yenching is forced to pay very high rent to the Methodist Mission and has no large amount of equipment. The land rent for University of Nanking is an increasing burden, while the rent for the Canadian School for Ginling College creates a problem. These are included because they are definite needs in addition to the usual monthly requirements.
5. Having secured the information as stated above, we tried to reallocate the UCR funds fairly in order that every institution would secure a proportionate share of the funds available.

October-December 1944 There is an additional item due the institutions due to the increase to 125,000,000. for the twelve ABCCC institutions. We are requesting that this be divided into quarterly amounts, and the first quarter be distributed on the old division. The reason for this request is because the institutions created deficits during this period and depend upon this grant to clear off their books. I believe this position is clear to you.

Balance in your hands of Sustaining funds; It looks from this report as if we were balancing without using the sustaining funds in your hands. I wish this would be true, but I have grave doubts that our well laid plans will be adequate. They are the best we can do today, but prices increase rapidly and by May we may see that we are hopelessly behind schedule. Then I hope to be able to call upon your funds to pull us out of difficulties. Dr. Fenn has asked you and I have cabled as well not to divide the money in your hands until such time as you hear from the field. We are adopting the policy of trying to take care of every institution fairly, but not to create large surplus funds for any one institution at the expense of another. I believe this is sound.

Sincerely yours,

Colin M. Priest

*Rec'd
11*

0264

ASSOCIATED CHRISTIAN UNIVERSITIES IN CHINA - March 1945

Proposed re-allocation of United China Relief Funds for 1944-45

Period under review - October 1, 1944 through September 30, 1945:

1. First quarter October - December 1944

<u>Institution</u>	<u>Total original allocation</u>	<u>Allocation 1st quarter</u>	<u>Received for 1st quarter</u>	<u>Balance due on 1st quarter</u>
Cheeloo	10,625,000.	2,656,250.	1,500,000.	1,156,250.
Fukien	8,750,000.	2,187,500.	1,250,000.	937,500.
Ginling	8,750,000.	2,187,500.	1,250,000.	937,500.
Hangchow Eng.	875,000.	218,750.	125,000.	93,750.
Hua Chung	1,875,000.	468,750.	250,000.	218,750.
Hua Nan	3,750,000.	937,500.	500,000.	437,300.
Lingnan	9,625,000.	2,406,250.	1,375,000.	1,031,230.
Nanking	32,125,000.	8,031,250.	4,500,000.	3,531,250.
Shanghai Com.	875,000.	218,750.	125,000.	93,750.
Soochow Law	875,000.	218,750.	125,000.	93,750.
West China	26,875,000.	6,718,750.	3,750,000.	2,968,750.
Yenching	14,375,000.	3,593,750.	2,000,000.	1,593,750.
Joint Funds	3,750,000.	937,500.	500,000.	437,500.
Admn. CHE etc.	1,875,000.	468,750.	250,000.	218,750.
	<u>125,000,000.</u>	<u>31,250,000.</u>	<u>17,500,000.</u>	<u>13,750,000.</u>

2. Re-allocation January-September 1945 - see supporting documents:

<u>Institution</u>	<u>Reallocation for nine months</u>	<u>Balance due on 1st qutr. (above)</u>	<u>Total due for entire period</u>
Cheeloo	7,000,000.	1,156,250.	8,156,250.
Fukien	7,500,000.	937,500.	8,437,500.
Ginling	4,500,000.	937,500.	5,437,500.
Hangchow Eng.		93,750.	93,750.
Hua Chung	1,000,000.	218,750.	1,218,750.
Hua Nan	1,875,000.	437,500.	2,312,500.
Lingnan	7,500,000.	1,031,250.	8,531,250.
Nanking	26,000,000.	3,531,250.	29,531,250.
Shanghai Com.	500,000.	93,750.	593,750.
Soochow Law	500,000.	93,750.	593,750.
West China	27,000,000.	2,968,750.	29,968,750.
Yenching	6,000,000.	1,593,750.	7,593,750.
Joint Funds	2,812,500.	437,500.	3,250,000.
Admn. CHE etc.	1,562,500.	218,750.	1,781,250.
	<u>93,750,000.</u>	<u>13,750,000.</u>	<u>107,500,000.</u>

RECEIVED
UNIVERSITIES
JUL 30 1945
JOINT OFFICE

JOINT OFFICE
RECEIVED
UNIVERSITIES
AUG 10 1945

ASSOCIATED CHRISTIAN UNIVERSITIES IN CHINA - March 1945
 Proposed re-allocation of United China Relief Funds for 1944-45
 Period under review - October 1, 1944 through September 30, 1945:

1. First quarter October - December 1944

Institution	Total original allocation	Allocation last quarter	Received for last quarter	Balance due on last quarter
Adm. CUE etc.	1,875,000.	489,750.	250,000.	218,750.
Joint Funds	3,750,000.	937,500.	500,000.	437,500.
Yenching	14,375,000.	3,593,750.	2,000,000.	1,593,750.
West China	28,875,000.	6,718,750.	3,750,000.	2,968,750.
Soochow Law	875,000.	218,750.	125,000.	93,750.
Shanghai Com.	875,000.	218,750.	125,000.	93,750.
Nanking	28,125,000.	6,031,250.	4,500,000.	3,531,250.
Lingnan	9,625,000.	2,406,250.	1,375,000.	1,031,250.
Hua Nan	3,750,000.	937,500.	500,000.	437,300.
Hua Chung	1,875,000.	489,750.	250,000.	218,750.
Hangchow Eng.	875,000.	218,750.	125,000.	93,750.
Ginling	8,750,000.	2,187,500.	1,250,000.	937,500.
Fukien	8,750,000.	2,187,500.	1,250,000.	937,500.
Chefoo	10,625,000.	2,688,250.	1,500,000.	1,188,250.
Total	122,000,000.	31,250,000.	17,500,000.	13,750,000.

2. Re-allocation January-September 1945 - see supporting documents:

Institution	Re-allocation for nine months	Balance due on last qtr. (above)	Total due for entire period
Adm. CUE etc.	1,582,500.	218,750.	1,781,250.
Joint Funds	2,812,500.	437,500.	3,250,000.
Yenching	6,000,000.	1,593,750.	7,593,750.
West China	27,000,000.	2,968,750.	30,968,750.
Soochow Law	500,000.	93,750.	593,750.
Shanghai Com.	500,000.	93,750.	593,750.
Nanking	28,000,000.	3,531,250.	31,531,250.
Lingnan	7,500,000.	1,031,250.	8,531,250.
Hua Nan	1,875,000.	437,500.	2,312,500.
Hua Chung	1,000,000.	218,750.	1,218,750.
Hangchow Eng.	4,800,000.	93,750.	5,437,500.
Ginling	4,800,000.	937,500.	5,437,500.
Fukien	7,500,000.	937,500.	8,437,500.
Chefoo	7,000,000.	1,188,250.	8,188,250.
Total	92,750,000.	13,750,000.	107,500,000.

RECEIVED
 UNIVERSITIES
 APR 16 1945
 JOINT OFFICE

RECEIVED
 UNIVERSITIES
 JUL 20 1945
 JOINT OFFICE

ASSOCIATED CHRISTIAN UNIVERSITIES IN CHINA - March 1945

Statement showing estimated expenditures, receipts and requirements January 1st-September 30, 1945

1. Associated Christian Universities in West China:

Institution	Salaries for 1 month	Expenses for 1 month	Extraordinary exp. 9 months	Total expenses est. 9 months	Receipts est. Trustees and British Aid	Balance required from UCR if budgets are balanced by September
Cheeloo	1,674,135.	403,534.		18,699,021.	10,142,000.	8,557,021 00
Ginling	1,291,685.	307,921.	700,000.	15,096,454.	10,011,500.	5,084,954.00
Nanking	4,647,300.	1,131,825.	2,000,000.	54,012,125.	22,875,000.	31,137,125.00
West China	4,584,370.	1,116,092.		51,304,158.	18,847,000.	32,457,158.00
Yenching	1,991,280.	485,320.	5,000,000.	27,289,400.	20,219,000.	7,070,400.00
Total needs						C\$ 84,306,658.00

Exhibit A Details showing method of estimating the cost of salaries for January-September 1945.

Institution	No. Staff	Basic salaries per month	Cash subsidy 3000 each	R I C E		Rent allowance	Cost of living index - factor average 60 times basic sal.	Total salaries for one month
				No. tan	Cost at 6,000 per tan			
Cheeloo	66	19,035.	198,000.	50	300,000.	15,000.	1,142,100.	1,674,135.
Ginling	63	14,585.	189,000.	35	210,000.	3,000.	875,100.	1,291,685.
Nanking	246	51,300.	738,000.	120	720,000.	50,000.	3,078,000.	4,647,300.
West China	250	50,170.	750,000.	120	720,000.	54,000.	3,010,200.	4,584,370.
Yenching	91	25,450.	273,000.	60	360,000.	4,030.	1,328,800.	1,991,280.

Exhibit B Details showing receipts estimated for period January-September 30, 1945.

Institution	Trustees est. 300:1 exch.	Field receipts	British Aid estimated for six months	Total receipts for the period - 9 months
Cheeloo	5,625,000.	525,000.	3,992,000.	10,142,000.
Ginling	6,187,500.	450,000.	3,374,000.	10,011,500.
Nanking	14,175,000.	1,500,000.	7,200,000.	22,875,000.
West China	4,635,000.	6,900,000.	8,312,000.	18,847,000.
Yenching	15,300,000.	825,000.	4,094,000.	20,219,000.

2. Final analysis needs for all Christian Universities:

1. Christian Universities in West China - see above No. 1 84,306,658.
 2. Estimated needs for other institutions in China same period 28,102,219. 112,408,877.
- Amount available in UCR appropriation 93,750,000.
- Balance still to be found to balance budgets by September 30, 1945.....D\$ 18,658,877.

Note: If the British Aid to China Fund continues grants on the basis of 6,000,000. monthly the necessary amount will be covered from this fund.

Chengtu, March 23, 1945.

Mr. C. A. Evans,
Associated Boards, New York.

Re-allocation UCR funds Jan-Sept 1945

Dear Mr. Evans;

While Dr. Fenn was in Chengtu ten days ago we spent considerable time working out the principle for re-allocation of UCR funds for the year 1944-1945. Mr. Sweet had written to ask our opinion and advice for the re-allocation in view of the increased grants being made from England. The re-allocation was worked out and you will find a copy enclosed - this has been presented to the group in Chungking, but to this date no reply has been received and therefore, we are not ready to report that it has been accepted by Mr. Sweet.

Method used: Using the experience of the Chengtu ABCCC institutions as the basis, we worked out the probable cost of the whole twelve institutions. You will see from the enclosed material that we worked it out as follows:

1. The total amount required for salaries, expenses, based on monthly payrolls and then projected on an average basis for nine months.
2. Using the reports from your office and using the average exchange as 300 to one (January was 290.42) we have estimated the total receipts anticipated for this period.
3. The grant for British Aid funds has been on the basis of six months only but the balance to be raised is C\$18,000,000. which would be the equivalent of British Aid grants for three months for all schools. Therefore it means that we are really anticipating British Aid to continue for the whole nine months on the basis of 6,000,000. per month.
3. Following the percentage worked out by Dr. Fenn, we estimate that the institutions in Chengtu equal 75% of the total and have included 25% to represent the needs for the other institutions. Our figures are for the entire group of ABCCC institutions.
4. Under extraordinary expenses, we have included special items to meet rent and other extraordinary expenses particularly for Yenching University. You will note 5,000,000. has been granted largely because Yenching is forced to pay very high rent to the Methodist Mission and has no large amount of equipment. The land rent for University of Nanking is an increasing burden, while the rent for the Canadian School for Ginling College creates a problem. These are included because they are definite needs in addition to the usual monthly requirements.
5. Having secured the information as stated above, we tried to re-allocate the UCR funds fairly in order that every institution would secure a proportionate share of the funds available.

October-December 1944 There is an additional item due the institutions due to the increase to 125,000,000. for the twelve ABCCC institutions. We are requesting that this be divided into quarterly amounts, and the first quarter be distributed on the old division. The reason for this request is because the institutions created deficits during this period and depend upon this grant to clear off their books. I believe this position is clear to you.

Balance in your hands of Sustaining funds: It looks from this report as if we were balancing without using the sustaining funds in your hands. I wish this would be true, but I have grave doubts that our well laid plans will be adequate. They are the best we can do today, but prices increase rapidly and by May we may see that we are hopelessly behind schedule. Then I hope to be able to call upon your funds to pull us out of difficulties. Dr. Fenn has asked you and I have cabled as well not to divide the money in your hands until such time as you hear from the field. We are adopting the policy of trying to take care of every institution fairly, but not to create large surplus funds for any one institution at the expense of another. I believe this is sound.

Sincerely yours,

Elsie M. Priest.

0268

ASSOCIATED CHRISTIAN UNIVERSITIES IN CHINA - March 1945

Proposed re-allocation of United China Relief Funds for 1944-45

Period under review - October 1, 1944 through September 30, 1945:

1. First quarter October - December 1944

<u>Institution</u>	<u>Total original allocation</u>	<u>Allocation 1st quarter</u>	<u>Received for 1st quarter</u>	<u>Balance due on 1st quarter</u>
Cheeloo	10,625,000.	2,656,250.	1,500,000.	1,156,250.
Fukien	8,750,000.	2,187,500.	1,250,000.	937,500.
Ginling	8,750,000.	2,187,500.	1,250,000.	937,500.
Hangchow Eng.	875,000.	218,750.	125,000.	93,750.
Hua Chung	1,875,000.	468,750.	250,000.	218,750.
Hua Nan	3,750,000.	937,500.	500,000.	437,300.
Lingnan	9,625,000.	2,406,250.	1,375,000.	1,031,230.
Nanking	32,125,000.	8,031,250.	4,500,000.	3,531,250.
Shanghai Com.	875,000.	218,750.	125,000.	93,750.
Soochow Law	875,000.	218,750.	125,000.	93,750.
West China	26,875,000.	6,718,750.	3,750,000.	2,968,750.
Yenching	14,375,000.	3,593,750.	2,000,000.	1,593,750.
Joint Funds	3,750,000.	937,500.	500,000.	437,500.
Admn. CHE etc.	1,875,000.	468,750.	250,000.	218,750.
	<u>125,000,000.</u>	<u>31,250,000.</u>	<u>17,500,000.</u>	<u>13,750,000.</u>

2. Re-allocation January-September 1945 - see supporting documents:

<u>Institution</u>	<u>Re-allocation for nine months</u>	<u>Balance due on 1st qutr.(above)</u>	<u>Total due for entire period</u>
Cheeloo	7,000,000.	1,156,250.	8,156,250.
Fukien	7,500,000.	937,500.	8,437,500.
Ginling	4,500,000.	937,500.	5,437,500.
Hangchow Eng.		93,750.	93,750.
Hua Chung	1,000,000.	218,750.	1,218,750.
Hua Nan	1,875,000.	437,500.	2,312,500.
Lingnan	7,500,000.	1,031,250.	8,531,250.
Nanking	26,000,000.	3,531,250.	29,531,250.
Shanghai Com.	500,000.	93,750.	593,750.
Soochow Law	500,000.	93,750.	593,750.
West China	27,000,000.	2,968,750.	29,968,750.
Yenching	6,000,000.	1,593,750.	7,593,750.
Joint Funds	2,812,500.	437,500.	3,250,000.
Admn. CHE etc.	1,562,500.	218,750.	1,781,250.
	<u>93,750,000.</u>	<u>13,750,000.</u>	<u>107,500,000.</u>

ASSOCIATED CHRISTIAN UNIVERSITIES IN CHINA -- March 1945

Statement showing estimated expenditures, receipts and requirements January 1st-September 30, 1945

1. Associated Christian Universities in West China:

Institution	Salaries for 1 month	Expenses for 1 month	Extraordi- nary exp. 9 months	Total ex- penses est. 9 months	Receipts est. Trustees and British Aid	Balance required from UCR if budgets are balanced by September
Cheeloo	1,674,135.	403,534.		18,699,021.	10,142,000.	8,557,021.00
Ginling	1,291,685.	307,921.	700,000.	15,096,454.	10,011,500.	5,084,954.00
Nanking	4,647,300.	1,131,825.	2,000,000.	54,012,125.	22,875,000.	31,137,125.00
West China	4,584,370.	1,116,092.		51,304,158.	18,847,000.	32,457,158.00
Yenching	1,991,280.	485,320.	5,000,000.	27,289,400.	20,219,000.	7,070,400.00
Total needs						C\$ 84,306,658.00

Exhibit A Details showing method of estimating the cost of salaries for January-September 1945.

Institution	No. Staff	Basic salaries per month	Cash sub- sidy 3000 each	R I G E			Cost of living index - factor average 60 times basic sal.	Total salaries for one month
				No. tan	Cost at 6,000 per tan	Rent allow- ance		
Cheeloo	66	19,035.	198,000.	50	300,000.	15,000.	1,142,100.	1,674,135.
Ginling	63	14,585.	189,000.	35	210,000.	3,000.	875,100.	1,291,685.
Nanking	246	51,300.	738,000.	120	720,000.	60,000.	3,078,000.	4,647,300.
West China	250	50,170.	750,000.	120	720,000.	54,000.	3,010,200.	4,584,370.
Yenching	91	25,450.	273,000.	60	360,000.	4,030.	1,328,800.	1,991,280.

Exhibit B Details showing receipts estimated for period January-September 30, 1945.

Institution	Trustees est. 300:1 exch.	Field receipts	British Aid estimated for six months	Total receipts for the period - 9 months
Cheeloo	5,625,000.	525,000.	3,992,000.	10,142,000.
Ginling	6,187,500.	450,000.	3,374,000.	10,011,500.
Nanking	14,175,000.	1,500,000.	7,200,000.	22,875,000.
West China	4,635,000.	6,900,000.	8,312,000.	18,847,000.
Yenching	15,300,000.	825,000.	4,094,000.	20,219,000.

2. Final analysis needs for all Christian Universities:

1. Christian Universities in West China - see above No. 1	84,306,658.	
2. Estimated needs for other institutions in China same period	28,102,219.	112,408,877.
Amount available in UCR appropriation		93,750,000.
Balance still to be found to balance budgets by September 30, 1945.....C\$		18,658,877.

Note: If the British Aid to China Fund continues grants on the basis of 6,000,000. monthly the necessary amount will be covered from this fund.

Associated Christian Colleges in China
Chongtu,
April 2, 1945.

Mr. C. A. Evans,
Associated Boards, New York City

Dear Mr. Evans:

We are taking advantage of the opportunity to send the proposed budget for 1945-1946 by President Mei who expects to reach New York in time to attend the annual meeting scheduled for May 7th.

Dr. Fenn and I have worked out a budget using three plans (1) if exchange is averaged at 400:1 for the year (2) at 600:1 for the year, and (3) at 800:1 for the year. We have made no attempt to estimate the budgets item by item for all the institutions but have used a plan that we hope will be fairly accurate by using totals only. You will note under plan No. 1, the total amount that will be required for the year amounts to C\$712,762,453, or in terms of United States dollars using the average rate of 400:1, it will amount to US\$1,781,906. You will note that we have not estimated any amount to be anticipated from either British United Aid to China or United China Relief.

On page two we have given you two exhibits. Exhibit A represents the details used in figuring the salaries for the staff. Following the instructions from United China Relief, we have informed each institution that no school will be allowed to increase the total number of staff members, and we have therefore kept the figure the same as reported last autumn. Much time has been spent on estimating the cost of living and arriving at this factor of 160 which is approximately four times the amount used for 1944-45. Expenses, other than salaries, have been estimated at four times this current year. Exhibit B is an attempt to give you details connected with income - the amount anticipated from America (or England) has been given. No income for special projects is included - the expenditures for all projects have also been eliminated.

I am sure Dr. Mei will be able to give you additional information. From the letters Dr. Fenn has sent you, we hope it is clear that we are trying to divide all available funds according to the need today. The institutions that have larger assets in American funds benefit these days.

We wish to add one word concerning the "extraordinary expenses". The refugee institutions have to pay large items for rent, either for land or for buildings. Formerly this item has been included as part of the expenses, but as it increases with the general trend in the cost of living, it has seemed necessary to include a special appeal for such items. Cheeloo University has only a small item to pay, Ginling College has to pay rent on the Canadian School building, University of Nanking has very heavy land rent as well as building rent on the campus, and Yenching University has heavy building rent. I am sure you will recognize the fairness of these requests.

Dr. Fenn will add a note to the copy he is sending to you. We will try to send three copies in the hope that one of them will be in your hands in time for the meeting on the 7th of May.

Sincerely yours,

(signed) Elsie M. Priest

0271

USAAF Hospital, APO 210
c/o PM, New York, N. Y.
3 April 1945

Mr. C. A. Evans
Associated Boards for Christian
Colleges in China
150 Fifth Avenue, New York 11

Re: Budgets for 1945-46

Dear Mr. Evans:

I enclose a proposed budget for the Christian Colleges in China for the year 1945-46. The actual figuring has been done by Miss Priest, but the basic principles were worked out in joint conference.

As you intimated in an earlier letter, you appreciate the difficulty of estimating accurately so far in advance. I also feel that great detail in such a tentative budget is a waste of time. Consequently, Miss Priest and I have attempted to discover a method of presenting simply and clearly the situation in so far as it is possible to foresee it. I believe that the enclosed figures present an accurate picture of the situation as we shall face it months from now, on the basis of a) a certain average cost of living and b) certain average rates of exchange. If you, or anyone else, can prophesy accurately in regard to either of those factors, you will be not without honor here!

My personal guess is that, if the living index factor averages 160, we can hope for an average exchange rate of something approximating 600:1. That, I believe, is more than others are willing to support. Dr. Sweet suggests 400:1. My guess is based on the belief that, despite an appreciable lag, exchange will follow the living index. But whatever rate you accept, 400 or 600 or 800 to 1, I think you can count on that figure being exceeded (if accurate for a living index factor of 160) in case the living index factor goes above 160. In other words, once you have decided which exchange rate matches an average factor of 160, you are fairly well protected from unexpected fluctuations in either figure by proportionate fluctuations in the other.

I shall be interested in your comments on our figures and the basis we have used.

Very sincerely yours,

(signed) William P. Fenn

0272

2
2
3
3
7
6
4

5

GENERAL

Associated Christian Colleges in China
Proposed budgets for the year July 1, 1945 - June 30, 1946.

April 1947.

1. Plan based on income at rate of 400:1

Institution	Salaries per month	Other expenses per month	Extraordinary exp. per year	Total expenses per year	Income for year	Balance required for year
Cheeloo	4,593,500.	1,650,000.	250,000.	75,172,000.	14,200,000.	60,972,000.
Ginling	3,669,180.	1,250,000.	960,000.	59,990,160.	14,200,000.	45,790,160.
Nanking	12,312,700.	4,800,000.	10,000,000.	215,352,400.	35,700,000.	179,632,400.
West China	11,918,740.	4,800,000.		200,624,880.	25,900,000.	174,724,880.
Yenching	5,850,200.	2,000,000.	7,000,000.	101,202,400.	31,500,000.	69,702,400.
Total - 75% of total budget for Chengtu group.....				652,321,840.	121,500,000.	530,821,840.
25% of total budget for other institutions.....				217,440,613.	40,500,000.	176,940,613.
Grand total for current budgets all twelve institutions for 1945 - 1946						707,762,453.
Special grant to meet needs for joint projects in Chengtu						5,000,000.
If expressed in terms of US dollars at 400:1 - US\$ 1,781,906.....						C\$ 712,762,453.

2. Plan based on income at rate of 600:1

Institution	Total expenses per year	Income per year	Balance required for year 1945-6
Cheeloo	75,172,000.:	19,200,000.:	55,972,000.
Ginling	59,990,160.:	19,700,000.:	40,290,160.
Nanking	215,352,400.:	48,300,000.:	167,052,400.
West China	200,624,880.:	31,200,000.:	169,424,880.
Yenching	101,202,400.:	45,100,000.:	56,102,400.
75%	652,341,840.:	163,500,000.:	488,841,840.
25%	217,447,280.:	54,500,000.:	162,947,280.
Total for all twelve institutions.....			651,789,120.
Special grant to meet needs for joint projects			5,000,000.
			C\$ 656,789,120. or in terms of US\$ at 600:1 - US\$ 1,097,982.

3. Plan based on income at rate of 800:1

Institution	Total expenses per year	Income per year	Balance required for year 1945-6
Cheeloo	75,172,000.:	24,200,000.:	50,972,000.
Ginling	59,990,160.:	25,200,000.:	34,790,160.
Nanking	215,352,400.:	60,900,000.:	154,452,400.
West China	200,624,880.:	35,300,000.:	165,324,880.
Yenching	101,202,400.:	58,700,000.:	42,502,400.
75%	652,341,840.:	204,300,000.:	448,041,840.
25%	217,447,280.:	68,100,000.:	149,347,280.
Total for all twelve institutions.....			597,389,120.
Special grant for joint needs in Chengtu			5,000,000.
			C\$ 602,389,120. or in terms of US\$ at 800:1 - US\$ 752,986.

0273

over

April 3, 1945

Miss Elsie Priest
Chengtu (CHINA)

Dear Miss Priest:

Last Thursday \$62,500 was handed to us from United China Relief covering the \$55,000 approved by the Program Committee. This money was immediately deposited with the United Clearing Board at the National City Bank under License NY 634451 ML. The United Clearing Board was instructed to inform Mr. Bishop that we would be cabling you and writing you in detail. The authorizations for payment to the individual colleges were as follows, representing, of course, the proceeds from the U. S. dollars:

Cheeloo	\$3,125.00	West China	\$13,750.00
Ginling	4,375.00	Yenching	6,250.00
Nanking	13,125.00		

We also asked you to inform Dr. Fenn of this new allocation. This slight modification in the distribution was brought about through a careful study of all of the various distributions made over the past six months and which have finally reached our hands through the people who have been handling the funds. It also bears in mind the percentages of the funds which have been distributed and the probable immediate needs of all of the institutions. The following is the percentages and amount allocated to the various institutions, all are made with the distinct understanding that the funds are to care for the present staff and expenses of the colleges, and cannot in any manner be used for expansion or broadening the work, and any hint of transgression of these conditions will re-act unfavorably toward any future application for relief funds.

Cheeloo	5 %	\$3,125.00
Fukien	10	6,250.00
Ginling	7	4,375.00
Hangchow	1	625.00
Hua Chung	4	2,500.00
Hwa Nan	4	2,500.00
Lingnan	11	6,875.00
Nanking	21	13,125.00
Shanghai	2	1,250.00
Soochow	3	1,875.00
West China	22	13,750.00
Yenching	10	6,250.00
		<hr/>
		62,500.00

The several factors involved in arbitrarily setting up this distribution has been caused through letters and cables from other parts of China than Chengtu, letters and cables both from Chengtu and Chungking, letters

0274

2
2
3
3
7
6
4

Miss Elsie Priest

- 2 -

April 3, 1945

and cables having been received through United China Relief and also through conditions as they are interpreted to us here in America through channels which we cannot mention in this letter. For instance, there is a very definite reason for an allocation of 11% to Lingnan, which cannot be recited at the present time but which is very prominent in our thinking just now.

Hangchow is given a mere token of the amount with the hope that it will give some prestige which will warrant a future consolidation with other institutions in eastern China. Two other institutions are given small amounts for the same reason. St. Johns has been given nothing although we are reserving a small amount here on our books with the hope that it will assist in any re-organization which might have to take place.

As many of the Committee on Emergency Askings as we could contact have approved this procedure as well as officers and secretaries of the Associated Boards. We are definitely open for any suggestions as to where the allocation is wrong but must have excellent reason as to why any other allocation is right. I omitted to say that we also gave consideration to the British Relief Funds being distributed to the Colleges during the current year. As I must also write to Arthur Coole today I am signing off for the present.

Very truly yours,

CAE:EW.

C. A. EVANS

Via: China Clipper
cc : Next Clipper

cc: Dr/ Fenn



0275

2
2
3
3
7
6
4

April 20, 1945.

Mr. C. A. Evans,
Associated Boards, New York.

Budget 1945-1946 - other items of finance

Dear Mr. Evans;

Under date of April 2d we wrote to you concerning the proposed budget for 1945-1946 and sent the letter and the budget by President Y.P. Mei as he hoped to reach New York in time for the Associated Boards annual meeting scheduled for May 7th. At the same time Dr. Fenn sent through his channels copies so we trust it will be there in sufficient time to give you the information needed.

Budget 1945-1946; You will find a copy of the proposal based on a study of the needs using the Chengtu cost of living index as the basis for the figures. We have used 25% of the total for the needs for the institutions not in Chengtu, taking into consideration that Hangchow College is definitely closed but it may mean that Fukien or Lingnan will need a larger grant in which case the amount originally designated for Hangchow can be re-divided among them. We have the detailed figures for Hua Chung College and our estimates are correct for them. It is difficult now to secure facts from the ~~other~~ two institutions - Fukien and Lingnan, but conditions may improve during the next few months.

Please note that we figured the budgets on three plans - (1) using exchange at 400:1, (2) using exchange at 600:1, and (3) using exchange at 800:1. Today the current rate for sales is 475:1 but the average for the month will be around 400:1. Meanwhile the cost of living index is leaping again - it is a vicious circle. (You will have the recent reports on the sales for these few weeks and will know that it was possible to advance the rate to 475:1 for April. There were a good many "forward" sales in April so the average will be about 400:1.)

In order to give you as many details as possible we have shown in itemized form the method of figuring the salaries as Exhibit A, and under Exhibit B have given the details of the income anticipated for each institution. You will see we have no choice except to use the five institutions in Chengtu as the basis for this study. This method gives you a summary picture which is about all one can give these days of rapid changes. I do not wish to be held responsible for these figures being adequate for the entire year 1945-1946 - who can say what inflation will mean in the next few months? At best this is a working basis on the fairest method that Dr. Fenn and I could find to give some idea of needs as a whole for next year.

This letter will be too late for the meeting - it is merely sent as a confirmation copy. I am sure President Mei can give you any additional facts that you may require.

May I request that you give us definite information of decisions at an early date? We do not know what plans we should make in view of the great difference in assured income and anticipated needs. Contracts must be prepared - plans must be made, and a letter of assurance from you will be a tremendous help in planning for next year.

Your letter of February 27th asks for a reply to the letter that Mr. Sweet sent me dated February 2d. I had three letters that date - but I presume you must mean the one that refers to the basis of distribution of the grant of C\$125,000,000. I had a letter later from Mr. Sweet in which he told me he had forwarded a copy of my reply with a change or two in the wording. This same information was sent to you ^{through} by President Y.F. Wu - also a copy was sent by Dr. Fenn - when we proposed the re-allocation of the funds for the nine months ending September 30, 1945. This was the work of many hours when Dr. Fenn

0276

4-20-42

was here in March and copies were sent to you. I am puzzled to know why you keep questioning Dr. Fenn's decisions - it makes a very awkward situation. You have appointed him to represent you in all such matters, and then you discard all his recommendations - I do not wonder he feels baffled and discouraged.

May I make clear one point that seems to trouble you? In your letter of February 25th, second paragraph you state "We agree with him in that the only basis for distribution of funds is that set up by Dr. Fenn and not the altered budgets as were set up at Chongtu". I do not know what you have in mind but the only distribution of funds used in Chongtu or elsewhere has been the basis worked out by Dr. Fenn. I have never changed his figures or percentages. It is not my percentages or "Chongtu" percentages, but the ones prepared by Dr. Fenn. The only part I have had ^{to do} the figuring for him but I have not changed his basis at any time. You are implying that I changed the basis for distributing funds in China -- please correct your statements.

Dr. Fenn showed me your copies concerning funds - letters may be on the way to explain the copies, but after we had read them about a dozen times we gave up in despair. I presume you were trying to tell us something important but we are too dense to interpret your meaning from those copies.

You cabled to me that there was US\$40,000,000 being sent out for the Chongtu institutions - I am worried about it for fear it is part of the "Sustaining funds" which we wanted kept for the moment in New York until we knew what the prices would be in May and June in China. With Chinese currency depreciating at the present rate, surely nobody in a mission board or among the Board of Trustees would criticize the field treasurers for holding funds in New York these days if through other channels there were sufficient funds to meet the daily needs. We do not carry heavy bank balances - I do not dare to have much money in reserve for it loses value so rapidly. As a matter of interest I am now trying to meet the payroll for the different institutions for April. One school (WCUU) is about several millions - I will borrow from the others as we are expecting a fairly large remittance early next month. And that is the way we manage - everyone agrees it is the only wise policy these days. And with exchange increasing, it looks as if we were being wise in following this procedure. If we can exchange our "surplus" funds held in New York at a rate around 200:1, it will bring out average to a figure that will balance off deficits.

Another question about exchange rates is one raised by Mr. Sweet. He writes he has word that you are insisting on sending ABGG funds to the field at the rate of 150:1 instead of the current rate. Why are you using 150:1? That has no significance that I can find - and you are rather behind the times to hold to any such figure. The US dollar sells today for 740:1, our blocked exchange rate is 475:1 - the average for the past three months is as follows: January 200.42 February 308.58 March 313.18 Our appropriation from UCR is in Chinese currency so I am much puzzled to know what you mean by maintaining that exchange must be fixed at 150:1. If you mean you want to control all exchange over this figure, I endorse it most heartily and hope you stick to that point. But may I suggest that you try and keep it in a block account and not distribute it for the moment. I am still maintaining that we have reached a stage where we ought to be intelligent about distributing money to these institutions. It is a great temptation for some of them - they want to have a nestegg so bad their ~~things~~. I know the actual conditions of all the schools here, work on all their books from time to time, and feel we will not allow "padding" or "expansion" at the expense of other institutions who are thus forced into a deficit.

Sincerely yours,

John M. Sweet

Rec'd 5-18-42 AR

8720

Chengtu April 23, 1945.

Mr. C. A. Evans,
Associated Boards, New York.

Various - see headings

Dear Mr. Evans;

A heavy mail from home is in and I will try and clear off a few letters this morning.

Your letter Feb. 26 re. appropriations. If my letters have not cleared the questions raised, surely the ones from Dr. Fenn have shed some light on this complex question.

X Bishop Maxwell has not left China yet. Most likely he will not leave now until autumn - his wife and child left early in January and are waiting in India. I believe there is no question about the check he holds.

X Grant from Miss Haight I have given Miss Sutherland the portion due here US\$25.00, and Dr. Wu has an order asking that you pay to her the balance or US\$250. It was not "college" money, and we have decided to allow Dr. Wu to use it for her "extra" expenses on this trip. I will write to Miss Haight - I have a letter from her about this payment.

X Cornell-in-China fund I wish this gift could be sent in a separate category from sustaining funds as a special gift in the same way that "Princeton-in-China" and "Wellesley" gifts come to Yenching. Why do the special gifts for Nanking go into Sustaining funds as a whole when for other institutions they are sent as special gifts? When you send as part of the general item of sustaining funds it is hard to use it for a special purpose. Please look into this and treat all schools on the same basis - no reason why Yenching should have preferential treatment on such matters.

I will try and make a transfer in some way so this gift can be used in a way that will make it outstanding. If so we will send a report, probably direct to Cornell.

X Episcopal Board gifts for Gningling: I have checked these over - we received only one of them - the other one or 579.09 went directly to Bishop Chen as far as we know, and of course we have no record of it here. The one for the daughter of Bishop Shen came and was paid over to her in full some time ago. I am asking Dr. Chester to prepare a statement and report on these two items. They will be forwarded through Mrs. Mills.

X British Aid to China. I have reported to you in detail concerning this grant. In spite of your deep concern, I believe the appeals have been handled in a very careful manner through Mr. Ronald Rees, a member of the committee in China. It was at his request that we made our appeal and it was all sent to him for careful review before presentation was made to the committee in China. Mr. Rees was in Chengtu a few weeks ago and told us definitely that the letter we prepared on December 9th was extremely valuable and enabled the committee to give us approximately six million a month for a period of eight months. I would suggest that it would be better for you not to take it up directly with London - the committee in Chungking accepted it and they must have replied to London. I am writing to Mr. Slater along various lines soon but more in the line of information that to send on the appeals.

we are working very closely with Mr. Rees and Mr. Awok (Executive Secretary) and I do not think you need to fear that it will not be handled properly. Mr. Sweet knows about the appeal - in the same way that any appeal sent to UCR is immediately reported to the British Committee. Personally I am quite pleased with the response from the British Committee and their letters of confidence and desire to support our institutions.

0279

I believe I wrote you earlier that the entire British Committee fund is sent to me and we distribute it from Chengtu following the division worked out by Dr. Fenn. In addition to the regular grant, there have been special funds, but the British United Aid to China committee has requested the London office not to send special funds through them any longer - probably this has been received in London because I have a notice of a special gift of £1200 just in, but no details yet concerning the persons for whom it is intended.

✓ Refund from Alice Settlemyer Byrnes: That was very generous of Alice Byrnes to refund 300. of the travel allowance - we will write her from here.

Your letter of March 1st concerning Cheeloo. I wish almost that you had not told me about that letter signed by the staff of Cheeloo University - for it was about as far from the truth as any letter I have ever heard being sent from China. The clouds are gathering once more - but whether we can manage through this semester remains to be seen. Many of the old and "real" staff of the institution are leaving during the next few weeks and I hardly know what we will have left. It is very hard on Mr. March who is trying his best to keep the thing together -- but he is a new man to Cheeloo, he has had little if any experience in administration work, he is not an administrator, and all in all is having a most difficult experience.

As to the treasurership - I am looking for someone who can take it off my hands. I have had only a part time student assistant as nobody is willing to work for Cheeloo these days. Just at this moment Miss Curtis of the English Baptist mission - refugee from Shensi - is helping me for a few hours a day. There is a lot to do on Cheeloo books - about all I have been able to do was to keep cash balanced, make the original entries in cash books, and keep the payrolls up to date.

Payment to Mrs. Rees was sent in a check - it has been cleared without any question.

Cable concerning deposits for April Thank you for your prompt reply. We will look for 28,250 plus 500 for Bishop Shen plus 6536.68 for CMB appropriations. The rate this morning is 490:1. I need the money in this cable for the May expenses - at this time of the year we use much more as prices are increasing rapidly. The Presbyterian mission has decided to pay 75,000. per month to their missionaries (perhaps the highest in this area) and our basis of not more than 40,000. creates a serious problem. As a matter of fact 75,000. is much too high but when one cooperating mission board does this, our problems are many to adjust our own staff. However that is not your problem now - and I shall try to work it out fairly for everyone.

I hope this clears off some of the correspondence, more an effort to let you know these letters have all come through safely. We will have our spring holidays next weekend - four days, and I shall try at that time to bring all my correspondence up to date.

Sincerely yours,

Elsie M. Priest
Elsie M. Priest.

RECEIVED
UNIVERSITY
MAY 23 1945
JOINT OFFICE

2
3
4
5
6
7
8
9

4-23-45

I believe I wrote you earlier that the entire British Committee fund is sent to me and we distribute it from Chengtu following the division worked out by Dr. Fenn. In addition to the regular grant, there have been special funds, but the British United Aid to China committee has requested the London office not to send special funds through them any longer - probably this has been received in London because I have a notice of a special gift of £1200 just in, but no details yet concerning the persons for whom it is intended.

Refund from Alice Settlemyer Byrne: That was very generous of Alice Byrne to refund 300. of the travel allowance - we will write her from here.

Your letter of March 21st concerning Chee-oo. I wish almost that you had not told me about that letter signed by the staff of Chee-oo University - for it was about as far from the truth as any letter I have ever heard being sent from China. The clouds are gathering once more - but whether we can manage through this semester remains to be seen. Many of the old and "real" staff of the institution are leaving during the next few weeks and I hardly know what we will have left. It is very hard on Mr. March who is trying his best to keep the thing together -- but he is a new man to Chee-oo, he has had little if any experience in administration work, he is not an administrator, and all in all is having a most difficult experience.

As to the trusteeship - I am looking for someone who can take it off my hands. I have had only a part time student assistant as nobody is willing to work for Chee-oo these days. Just at this moment Miss Curtis of the English Baptist mission - refugee from Shensi - is helping me for a few hours a day. There is a lot to do on Chee-oo books - about all I have been able to do was to keep cash balanced, make the original entries in cash books, and keep the payrolls up to date.

Payment to Mrs. Rees: was sent in a check - it has been cleared without any question.

Cable concerning deposits for April: Thank you for your prompt reply. We will look for \$2,250 plus 500 for Bishop Shen plus 658.68 for GMB appropriations. The rate this morning is 490:1. I need the money in this cable for the May expenses - at this time of the year we use much more as prices are increasing rapidly. The Presbyterian mission has decided to pay \$5,000. per month to their missionaries (perhaps the highest in this area) and our basis of not more than 40,000. creates a serious problem. As a matter of fact \$5,000. is much too high but when one cooperating mission board does this, our problems are many to adjust our own staff. However that is not your problem now - and I shall try to work it out fairly for everyone.

I hope this clears off some of the correspondence, more an effort to let you know those letters have all come through safely. We will have our spring holidays next weekend - four days, and I shall try at that time to bring all my correspondence up to date.

Sincerely yours,

Miss M. Priest
Miss M. Priest.

RECEIVED
UNIVERSITIES
MAY 23 1945
JOINT OFFICE

1820

11/11/44

April 24, 1945

Miss Elsie M. Priest
Chongtu, Szechwan
CHINA

Re: Various Items as per Sub-heads.

Dear Miss Priest:

Before attending a conference at United China Relief looking toward post-war planning for the Colleges I shall try to answer your letter of January 23rd.

Cables. I am grateful for the quotation of cables and while I have endeavored to follow a like procedure in communicating with the field, I find that some have slipped by until they have answered themselves. All of those we have quoted have been received.

Regarding the cable of January 12th, the money requested was cabled to Mr. Bishop on January 13th.

Hua Chung. We are grateful for the good offices you performed in relation to Hua Chung College; although letters have been sent from the United States, apparently they were never received. Mr. Lyford tells me that all of his communications to Mr. Cole have been duly acknowledged. You are quite right in saying that "it is not quite fair to the small institutions not to be included" in the distribution of funds. The pressure at this end from those institutions who are figuring so largely in our planning and in our Greater Unity Program is terrific. Frankly, had I known three years ago what kind of a mess we would be getting into, I would have followed the advice of several of our most influential and far-sighted trustees who advocated in closing the Colleges down insofar as any distribution of funds from America was concerned. At that time I felt it was unwise, but I now feel that we were short-sighted and did not recognize the import of the situation which has developed, both in the raising of funds in America and in conditions as they have developed in China. However, we have gone thus far and must see it through unless powers beyond our control intervene.

Dr. Fenn. Quite frankly, we were completely at a loss without Dr. Fenn's services, especially as United China Relief kept insisting that he or someone else of his caliber be secured. It is now a great relief to know that some adjustment is in process of clearing up the picture.

Cheeleo University. You were no more disappointed with the postponement of the decision here in New York than I was. I made every effort to get an immediate response such as the British had cabled and later which was unanimously approved by the British Boards but ran up against a stonewall. A year ago I would have insisted upon immediate action and had the Board face the consequences later. As it now stands the North American Section has made fools of themselves at the expense of our British brethren. A letter has just been received from Mr. Marsh which I have not finished reading.

Dr. Wu Xi-fang. Dr. Wu had lunch with me last week, Wednesday, and immediately thereafter left to attend the San Francisco Conference. She brought the latest news regarding the financial situation. Frank Price has been here and Shuhai Hsu from Yenching University.

Distribution of Funds. Sometime ago we sent a letter setting forth the distribution of

0282

Miss Priest

- 2 -

April 24, 1945

funds. The difference between the total budget and the amount which United China Relief was endeavoring to secure represented the current needs budget for the Associated Boards. Unfortunately, in some instances, we have run up against a stonewall in that some foundations and agencies are not interested in paying out U. S. dollars on the present basis of valuation. According to the budgets originally set up from figures submitted from China, The total amount required beyond the funds received in China and regular support from the United States was Chinese currency \$109,796,487. United China Relief approved appropriations totaling \$77,000,000, leaving a balance to be raised of \$32,796,487. On the basis of 120 to 1 this was equivalent to US\$273,304. We immediately started plans to secure this amount, but met with very little encouragement. Up to April 1st, however, we have been able to secure \$92,376.08. We were instructed by the Associated Boards to distribute \$60,000 of this amount to the Treasurers of the College Trustee Boards. We are holding this in abeyance at the present time, but later I shall be glad to tell you the basis upon which distribution was made.

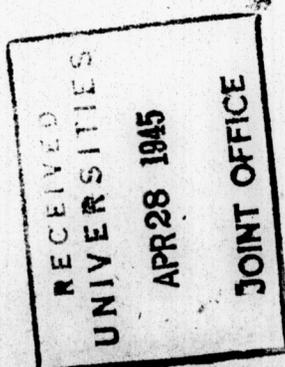
Very sincerely yours,

C. A. EVANS

CAE/B

cc: Dr. Fenn

Via China Clipper
c.c. via next mail



0283

Chengtu April 26, 1945.

Mr. C. A. Evans,
Associated Boards, New York.

UCR 62,500. etc.

Dear Mr. Evans;

Yesterday we received your cable asking us to refund to Mr. Sweet the last remittance from UCR - I suppose you refer to the item of US\$40,625, about which you cabled us in March. The last remittance from UCR came directly to us from Mr. Sweet and was in order so I take it for granted you refer to this cabled item of 40,625 - or with the amount sent to Mr. Coole a total of US\$62,500.

Your remittance was too late to reach us until May, so we have not received any part of this money to this date. Mr. Bishop has not even reported to us that it has been received in Chungking but that may have been an oversight. Consequently we wrote to Mr. Bishop and to Mr. Sweet yesterday upon receipt of your cable, advising them of the message and asking them to transfer the funds through the proper channel when received in Chungking.

Both Dr. Fenn and I were very much surprised to have this "special" remittance and felt it ought to be routed through Mr. Sweet - otherwise there was a "missing piece of the puzzle". Dr. Fenn cabled to you inquiring about it but your reply indicated it should be sent directly to us and I did nothing further about it, hoping the letters would clear the whole matter in due time.

Remittances through Clearing Board; This reminds me to report to you concerning the machinery of the Clearing Board. Remittances are slow. Funds which you deposit in New York before the 5th of April will be cleared around May 15th but if you make deposits later than this date, it is likely the clearance will not be made until after the first of June. Sometimes when we have enough cash on hand in the Clearing Board, we make "advance" payments, and I am counting on this being done for the remittance you cabled out last week.

Because of this fact we have to plan very carefully ahead of time - and when prices commence to increase more rapidly than was anticipated, we are sometimes placed in a very embarrassing position without enough cash to meet our needs. West China was caught this month - we had to loan them three million from other institutions, although a large part of it was the fault of China Medical Board who failed to send money for the School of Nursing.

There is no provision for a quick transfer in case of emergency. I am much concerned over this condition but we have managed throughout this year so perhaps I am borrowing trouble. If a sudden need arises, we are forced to borrow from our friends or the banks until the wheels of the red tape grind out the money - often having to wait from one to two months after advice comes of the deposit.

Prices are mounting much faster than we had expected - some people blame the sudden rise in the government quotation of the gold bars, some blame the cold winter which killed some of the oil seed and wheat and injured the sweet potatoes (which are a staple food in this area). Whatever the cause we know prices are much too high for the money we have in sight but we shall try to get through the year without too many difficulties.

Sincerely yours,

Elsie M. Priest

Elsie M. Priest.

RECEIVED
UNIVERSITIES
JUN 11 1945
JOINT OFFICE

JOINT OFFICE
OCT 28 1945
RECEIVED

0284

Chicago April 28, 1945

Mr. C. A. Evans, Associated Boards, New York, UCR 82,500, etc.

Dear Mr. Evans:

Yesterday we received your cable asking us to refund to Mr. Sweet the last remittance from UCR - I suppose you refer to the item of US\$40,825, about which you cabled us in March. The last remittance from UCR came directly to us from Mr. Sweet and was in order so I take it for granted you refer to this cabled item of 40,825 - or with the amount sent to Mr. Cole a total of US\$82,500.

Your remittance was too late to reach us until May, so we have not received any part of this money to this date. Mr. Bishop has not even reported to us that it has been received in Chicago but that may have been an oversight. Consequently we wrote to Mr. Bishop and to Mr. Sweet yesterday upon receipt of your cable, advising them of the message and asking them to transfer the funds through the proper channel when received in Chicago.

Both Dr. Penn and I were very much surprised to have this "special" remittance and felt it ought to be routed through Mr. Sweet - otherwise there was a "missing piece of the puzzle". Dr. Penn cabled to you inquiring about it but your reply indicated it should be sent directly to us and I did nothing further about it, hoping the letters would clear the whole matter in due time.

Remittances through Clearing Board: This reminds me to report to you concerning the necessity of the Clearing Board. Remittances are slow. Funds which you deposit in New York before the 5th of April will be cleared around May 15th but if you make deposits later than this date, it is likely the clearance will not be made until after the first of June. Sometimes when we have enough cash on hand in the Clearing Board, we make "advance" payments, and I am counting on this being done for the remittance you cabled out last week.

Because of this fact we have to plan very carefully ahead of time - and when prices continue to increase more rapidly than was anticipated, we are sometimes placed in a very embarrassing position without enough cash to meet our needs. West's case was caught this month - we had to loan them three million from other institutions, although a large part of it was the fact of Ohio Medical Board who failed to send money for the School of Nursing.

There is no provision for a quick transfer in case of emergency. I am much concerned over this condition but we have managed throughout this year so far here I am borrowing trouble. If a sudden need arises, we are forced to borrow from our friends on the banks until the wheels of the red tape grind out the money - often having to wait from one to two months after advice comes of the deposit.

Prices are mounting much faster than we had expected - some people blame the sudden rise in the government's protection of the gold bars, some blame the cold winter which killed some of the old seed and wheat and injured the sweet potatoes (which are a staple food in this area). Whatever the cause we know prices are much too high for the money we have in sight but we shall try to get through the year without too many difficulties.

Sincerely yours,

W. M. Priest

W. M. Priest.

RECEIVED
UNIVERSITIES
OCT 29 1945
JOINT OFFICE

RECEIVED
UNIVERSITIES
JUN 11 1945
JOINT OFFICE

5820

22
E
7
6
4

Chengtu May 11, 1945.

Mr. C. A. Evans
New York City

Balances 1944-1945

Dear Mr. Evans;

Today I have been trying to figure out balances for the year and to see how we can manage during these particular days when inflation is unusual and irregular. The index is nearly 1700 now and under our system we must pay salaries at the rate of 64 times basic salary - we are still within the total amount planned for the spring term, and I believe we can manage this term to close without deficits. It means refusing many departments who feel they should make purchases.

May I request you to hold in Accounts Payable any field funds which you may have at the close of business June 30, 1945 for the following:

- University of Nanking
- Ginling College
- Cheeloo University

Mr. Small and Mr. Hausske will write you concerning West China and Yenching. You may feel that Ginling College has too large a balance in New York - I realize we have not drawn very much from your office, but evidently the appropriations in Chinese currency (UCR and British Aid) were a bit out of proportion so Ginling received enough to manage their needs. ~~The same is~~ almost the same case for Cheeloo University except the reason they have not drawn more from your funds is due to large gifts from London. These have come to China in local currency and it seemed the only possible solution to use the Chinese currency and save as much as possible in US currency ^{until needed} when the exchange rate may be higher. Chinese dollars depreciate very rapidly these days.

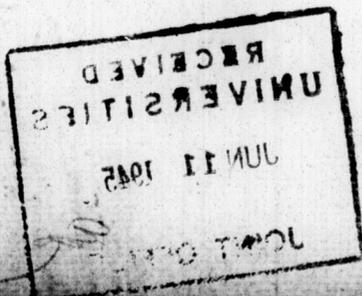
UCR grant; We have just completed estimates to show the amount that is due all the schools to May 1st 1945. Please do not hold up these appropriations. Although in a few isolated cases like Ginling, they have balances from which they can draw, some of the institutions are helpless and must have these grants to meet payrolls. I am still rather troubled to have word from the office in Chungking that you ordered the April grants to be held there - in the meantime we had expected them, came to payroll and had to go out and borrow money to meet payrolls. If you send orders to hold payments, please let me know you are doing so. Otherwise I count on the funds coming for a definite date - and it mixes us up considerably. At last April remittances are here - on the old basis.

You will know long before this date that Dr. Fenn has left the army work and is here full time. We are all much delighted to have him. It is a great relief to us all, and particularly to me.

Dr. Fenn will send you the statement of appropriations and the amount due all the schools as of May 1st - we have spent considerable time on it. I will attach a copy for confirmation. Please note that there is C\$32,192,935. due on the current appropriations - not including Faculty Aid - and I need this money. If it is coming to us, we do not wish to sell other funds for we dare not have large balances piled up, but if it is not coming we must borrow, beg or steal at once to meet daily expenses. Please release it if you are holding it up.

Sincerely yours,

Elsie M. Priest
Elsie M. Priest.



0286

Chicago May 11, 1945

Mr. C. A. Evans
New York City

Balances 1944-1945

Dear Mr. Evans:

Today I have been trying to figure out balances for the year and to see how we can manage during these particular days when inflation is unusual and irregular. The index is nearly 1700 now and under our system we must pay salaries at the rate of 84 times basic salary - we are still within the total amount planned for the spring term, and I believe we can manage this term to close without deficits. It means retaining many departments who feel they should make purchases.

May I request you to hold in Accounts Payable any field funds which you may have at the close of business June 30, 1945 for the following:

- University of Washington
- Yenching College
- Chiao Tung University

Mr. Small and Mr. Harsack will write you concerning West China and Yenching. You may feel that Yenching College has too large a balance in New York - I realize we have not drawn very much from your office, but evidently the ap- propriations in Chinese currency (UCR and British Aid) were a bit out of pro- portion so Yenching received enough to manage their needs. The same is almost the same case for Chiao Tung University except the reason they have not drawn more from your funds is due to large gifts from London. These have come to China in local currency and it seemed the only possible solution to use the Chinese currency and save as much as possible in US currency when the exchange rate may be higher. Chinese dollars depreciate very rapidly these days.

UCR grant: We have just completed estimates to show the amount that is due all the schools to May 1st 1945. Please do not hold up these appropriations. Although in a few instances like Yenching, they have balances from which they can draw, some of the institutions are helpless and must have these grants to meet payroll. I am still rather troubled to have word from the office in Chungking that you ordered the April grants to be held there - in the meantime we had expected them, come to payroll and had to go out and borrow money to meet payroll. If you send orders to hold payments, please let me know you are doing so. Otherwise I count on the funds coming for a definite date - and it mixes us up considerably. At least April remittances are here - on the old basis.

You will know long before this date that Dr. Fenn has left the army work and is here full time. We are all much delighted to have him. It is a great relief to us all, and particularly to me.

Dr. Fenn will send you the statement of appropriations and the amount due all the schools as of May 1st - we have spent considerable time on it. I will attach a copy for confirmation. Please note that there is \$32,192,935 due on the current appropriations - not including Faculty Aid - and I need this money. If it is coming to us, we do not wish to sell other funds for we have not had large balances piled up, but if it is not coming we must borrow a big or steel at once to meet daily expenses. Please release it if you are holding it up.

Sincerely yours,

Philip M. Priest

RECEIVED
UNIVERSITIES
JUL 19 1945
JOINT OFFICE

RECEIVED
UNIVERSITIES
JUN 11 1945
JOINT OFFICE

7820

May 1945

ASSOCIATED CHRISTIAN UNIVERSITIES
IN CHINA

Statement of Appropriation from United China Relief for the year:---
October 1, 1944 - September 30, 1945.

Institution	Original allocation	Revised allocation Oct.-Dec.	allocation Jan.-Sept.	Total allocation for the year
Cheeleo University	10,625,000.	2,656,250.	7,000,000.	9,656,250.
Fukien Chr. Univ.	8,750,000.	2,187,500.	7,500,000.	9,687,500.
Ginling College	8,750,000.	2,187,500.	4,500,000.	8,687,500.
Hangchow (Eng)	875,000.	218,750.		218,750.
Hua Chung College	1,875,000.	468,750.	1,000,000.	1,468,750.
Hua Nan College	3,750,000.	937,500.	1,875,000.	2,812,500.
Lingnan University	9,625,000.	2,406,250.	7,500,000.	9,906,250.
University of Nanking	32,125,000.	8,031,250.	26,000,000.	34,031,250.
Shanghai (Commerce)	875,000.	218,750.	500,000.	718,750.
Soochow (Law)	875,000.	218,750.	500,000.	718,750.
West China Un.Univer.	26,875,000.	6,718,750.	27,000,000.	33,718,750.
Yenching University	14,375,000.	3,593,750.	6,000,000.	9,593,750.
Joint projects	3,750,000.	937,500.	2,812,500.	3,750,000.
Adm. CHE etc.	1,875,000.	468,750.	1,562,500.	2,031,250.
	C\$ 125,000,000.	31,250,000.	93,750,000.	125,000,000.

2. Statement showing amount of cash received to May 1, 1945 and amount due for the year ending September 30, 1945:

Institution	Amount due to May 1st, 1945	Amount rec. to May 1st, 1945	Amt. still due May 1st	Balance due May-Sept.
Cheeleo University	5,632,813.	3,500,000.	2,132,813.	4,023,437.
Fukien University	5,651,042.	2,916,666.	2,734,376.	4,036,458.
Ginling College	3,901,040.	2,916,666.	984,374.	2,786,460.
Hangchow (Eng.)	218,750.	291,666.	(72,916.)*	
Hua Chung College	656,770.	583,333.	273,437.	611,980.
Hua Nan College	1,640,625.	1,166,666.	473,959.	1,171,875.
Lingnan University	5,778,646.	3,208,333.	2,570,313.	4,127,604.
Un. of Nanking	19,851,563.	10,500,000.	9,351,563.	14,179,687.
Shanghai (Com)	419,270.	291,666.	127,604.	299,460.
Soochow (Law)	419,270.	291,666.	127,604.	299,480.
West China Un.Un.	19,639,270.	8,750,000.	10,919,270.	14,049,480.
Yenching Un.	5,593,355.	4,666,666.	929,689.	3,997,395.
Joint projects	2,187,500.	1,148,314.	1,039,286.	1,562,500.
Adm. CHE etc.	1,184,896.	583,333.	528,647.*	846,354.
	C\$ 73,007,810.	40,614,875.	32,392,935.	51,992,190.
			Total C\$ 125,000,000.	

*Hangchow is overspent 72,916. This amount has been deducted from the appropriation assigned for administration and expenses of secretaries.

RECEIVED
ASSOCIATED CHRISTIAN
UNIVERSITIES
MAY 11 1945
JOINT OFFICE

RECEIVED
UNIVERSITIES
MAY 19 1945

E. Priest

0288

ASSOCIATED CHRISTIAN UNIVERSITIES
IN CHINA

Statement of appropriation from United China Relief for the year:--
October 1, 1944 - September 30, 1945.

Institution	Original Allocation	Revised Allocation	Allocation Jan.-Sept.	Total Allocation for the year
Beijing University	10,688,000	2,888,280	7,000,000	8,988,280
Beiping Chr. Univ.	8,740,000	2,187,800	7,500,000	8,387,800
Beiping College	8,780,000	2,187,800	6,500,000	8,287,800
Hankow (Yang)	678,000	218,780		218,780
Hua Chung College	1,478,000	488,780	1,000,000	1,488,780
Hua Nan College	2,720,000	277,800	1,882,000	2,159,800
Linshan University	9,828,000	2,408,280	7,500,000	8,908,280
University of Nanking	22,128,000	6,021,280	20,000,000	24,021,280
Shanghai (Comm.)	278,000	218,780	100,000	218,780
Soochow (Law)	278,000	218,780	100,000	218,780
East China Un. Univ.	26,278,000	6,778,780	27,000,000	32,778,780
Yenching University	14,278,000	2,887,780	8,000,000	9,887,780
Joint projects	2,720,000	277,800	2,500,000	2,780,000
Unkn. etc.	1,278,000	488,780	1,882,000	1,882,000
Total	128,000,000	31,280,000	128,780,000	128,000,000

2. Statement showing amount of cash received to May 1, 1945 and amount due for the year ending September 30, 1945:

Institution	Amount due to May 1, 1945	Amount received May 1, 1945	Amount still due May 1, 1945	Balance due May 1, 1945
Beijing University	2,928,278	2,300,000	628,278	4,028,437
Beiping University	2,821,048	2,218,888	602,160	4,028,438
Beiping College	2,201,040	2,218,888	(17,848)	2,788,480
Hankow (Yang)	218,780	221,888	(3,108)	611,880
Hua Chung College	658,770	888,228	(229,458)	1,171,678
Hua Nan College	1,640,828	1,168,288	472,540	4,127,604
Linshan University	2,778,848	2,208,228	570,620	14,128,887
Un. of Nanking	19,881,828	10,800,000	9,081,828	228,480
Shanghai (Com.)	218,270	221,888	(3,618)	228,480
Soochow (Law)	218,270	221,888	(3,618)	12,048,480
East China Un. Univ.	19,882,270	6,780,000	13,102,270	2,227,228
Yenching Un.	2,128,228	4,888,228	(2,760,000)	1,228,200
Joint projects	2,720,000	1,148,274	1,571,726	648,224
Unkn. etc.	1,278,000	888,228	389,772	12,948,180
Total	78,007,810	40,814,878	37,192,932	128,000,000

This amount has been debited from the appropriation assigned for administration and expenses of the universities.

RECEIVED
UNIVERSITIES
JUL 19 1945
JOINT OFFICE

RECEIVED
UNIVERSITIES
JUN 11 1945
JOINT OFFICE

MEK
May 15, 1945

Miss Elsie M. Priest
Chengtou, Szechwan
CHINA

Dear Miss Priest:

Re: Various Items as per Sub-heads

Your letter of February 24th came to hand and I could not answer same immediately because of the pressure of the committee meetings and subsequent board meetings.

Associated Boards' Appropriation. My letter of December 14th was designed to cover as thoroughly as possible all phases of the financial developments up to that time. Page 3 quite definitely alludes to the appropriations for the various Colleges as involved in the US\$273,304.00. At that time it was our goal to seek this amount of money in America. However, the additional funds secured through United China Relief and the British Aid Fund has reacted against any effort to secure additional funds here in the United States which we call "current needs." The Rockefeller Foundation informed us in advance that they would not make another appropriation and the Harvard-Yenching Institute was reluctant to pay us more than \$50,000 on the \$75,000 appropriation. All told we have secured about \$100,000, of which \$60,000 has been allocated due to the pressure exerted upon us by the donors.

It would seem now that with the amount of gain in exchange which has accrued to the United China Relief that enough funds will be secured to carry you through the present year. The only action taken by any Trustee Board this year was to authorize the Treasurer to negotiate with the Associated Boards and other agencies to secure sufficient local currency to carry the Colleges through 1945-46.

Adjustment of Income. I should gather together the various letters which have been written to me from various sources regarding the British Aid allocations and re-adjustment of the total budgets. I have had two committee meetings and about ten personal conferences with Treasurers of the various Boards and our office staff has given considerable thought to the problem. It would appear

It would appear that the recommendations of Robert Henry which arrived just about as we were in the midst of our studies is the best answer to the question. If there are changes in payment on the field, however, to the various Colleges, we should be notified at once as a great deal of time is being used in the study of reports in an effort to know what distribution is being made to the Colleges.

Cheeleo University. After having watched Cheeleo University over a period of sixteen years, I have a rather firm conviction that there are few chances of really constructive action unless through some miracle an outstanding person of great significance is secured for the presidency. Nothing of any real constructive nature has been done by the governing boards since I have known the institution. Whether that has had its influence on the field is a mooted question. Individual

0290

Miss Priest

- 2 -

May 15, 1945

members of the Board give the least of any similar group on our list, yet are always ready and anxious to ask others for funds and are ready to spend funds which they do not raise. I could give you a long line of loose thinking on this problem, but there are other things more important. Undoubtedly you will hear from some other source as to the latest thinking on this matter.

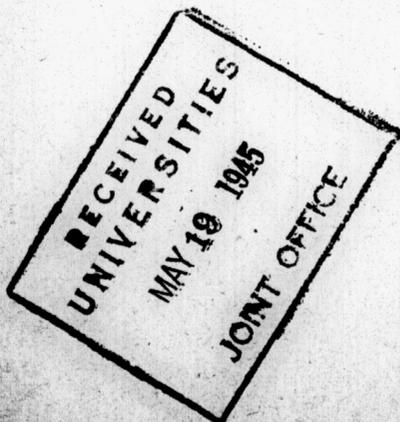
With best wishes, I am

Most sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper
c.c. via next mail



0291

2
2
3
3
7
6
4

UNIVERSITY OF NANKING
Office of the Treasurer
Chengtu Szechwan

16th May 1945

Mr. C.A. Evans
Associated Boards for China Colleges
150 Fifth Avenue
NEW YORK CITY 11, N.Y., U.S.A.

Dear Mr. Evans: Your cable of May 9th

Your cable of May 9th, concerning further claims on the UCR funds, has arrived. Dr. Fenn was leaving for Chungking the next day and, after talking over with a few people here, it was decided that we would not send a reply until after he had a chance to consult with Mr. Edwards and Mr. Sweet. He may send you a cable directly from Chungking.

Your letter of April 3rd, concerning the distribution of US\$62,500. has been read with great interest. You will know by this time that this money was returned to Mr. Sweet at the UCR office and, even to this date, has not been received by any of the schools. I am afraid it is very badly mixed up and that is one thing that Dr. Fenn is trying to straighten out while he is in Chungking. According to your cable of May 9th we assume you have accepted the distribution worked out by Dr. Fenn in March and, therefore, it cancels the distribution in your letter of April 3rd. We are assuming this is your meaning and Dr. Fenn is planning accordingly.

Will you let us know as soon as possible the decision that you made at the Board Meeting, concerning the budgets for 1945-1946. You know we have planned this year to balance the budgets, but do not have a very large surplus in any school. Therefore we must know how much we can count upon for the summer months in order to meet the payrolls. The UCR grants will continue on the old basis until September 30th, but these funds alone are insufficient to meet the payrolls, and the summer is always a difficult time.

I have written to you about your earlier letters, pointing out that both Ginling College and Cheeloo University will have a surplus in your hands. Please hold the funds for both these schools in Accounts Payable until we can adjust the books at the end of June and decide how to use this money intelligently.

Sincerely yours,

Elsie M. Priest

Elsie M. Priest



UNIVERSITY OF WASHINGTON
Office of the Treasurer
Chengta Szechen

10th May 1948

Mr. C. A. Evans
Associated Boards for China Colleges
150 Fifth Avenue
NEW YORK CITY 11, N. Y., U.S.A.

Dear Mr. Evans:
Your cable of May 9th

Your cable of May 9th, concerning further claims on the UOR funds, has arrived. Dr. Fern was leaving for Chungking the next day and, after talking over with a few people here, it was decided that we would not send a reply until after he had a chance to consult with Mr. Edwards and Mr. Sweet. He may send you a cable directly from Chungking.

Your letter of April 3rd, concerning the distribution of US\$2,800, has been read with great interest. You will know by this time that this money was returned to Mr. Sweet at the UOR office and, even to this date, has not been received by any of the schools. I am afraid it is very badly mixed up and that is one thing that Dr. Fern is trying to straighten out while he is in Chungking. According to your cable of May 9th we assume you have accepted the distribution worked out by Dr. Fern in March and, therefore, it cancels the distribution in your letter of April 3rd. We are assuming this is your meaning and Dr. Fern is planning accordingly.

Will you let us know as soon as possible the decision that you made at the Board Meeting, concerning the budgets for 1948-1949. You know we have planned this year to balance the budgets, and do not have a very large surplus in any school. Therefore we must know how much we can count upon for the summer months in order to meet the payrolls. The UOR grants will come on the 1st basis until September 30th, but these funds alone are insufficient to meet the payrolls, and the summer is always a difficult time.

I have written to you about your earlier letters, pointing out that both Sining College and Chefoo University will have a surplus in your hands. Please hold the funds for both these schools in Accounts Payable until we can adjust the books at the end of June and decide how to use this money intelligently.

Sincerely yours,

Blaise M. Priest

Blaise M. Priest

RECEIVED
UNIVERSITIES
JUL 20 1948
JOINT OFFICE

RECEIVED
UNIVERSITIES
JUL 29 1948

1948

over

May 24, 1945

Miss Elsie M. Priest
Chengtou, Szechwan,
CHINA

Re: Various Items as Sub-headed

Dear Miss Priest:

In an effort to clear off some of the material which was used in the study of our Accounting Department and the Special Committee appointed by the Associated Boards in the distribution of funds, I am answering your letter of February 17th. Your letter also included a note dated February 20.

Distribution of UCR Funds. The Committee had before it all of the material received from the field and you will see the results of the actions in a resume of the minutes which will be ready within a day or two. The Committee expressed gratitude that the distribution for the first six months had been received which in connection with letters from the Clearing Board Arthur Coole, and Mr. Sweet finally permitted of a definite distribution of UCR Funds from July to January 1st. There was great satisfaction expressed that the distribution on the percentage basis for the last three months of the year coincided with the basis originally used in the \$70,000,000. The distribution made in the July payments was entirely different and omitted the joint distribution of funds for Chengtu and there was still a difference from the percentages used in the letter to Dr. George S. Petterson. Anyway the distribution on our books is being made for the last six months of 1944 and in the minds of the Committee it must be final as the accounts for United China Relief had to be audited as of January 1st.

Szekin Kaan. We note what you say regarding Mr. Kan and that it will be impossible for him to take advantage of the offer to come to the States.

Reply to a Letter of November 9th. I am not going back into the files to dig up old correspondence regarding material and actions with reference to the current year budget. Long before the year started the field was notified there would be no material change in the budgets for 1944-45. The figures submitted by the field early in March 1944 indicated that the same amounts were being used as representing income from the Trustees which should be ample for your purpose. The fact, however, that the budgets were set up in local currency and funds were being paid for relief on the local currency basis set at naught the calculations of the various Trustee Boards here in America. The varying rate of exchange only cast further shadows on the picture. The matter of fact is that none of the Finance Committees would consider meeting to give consideration to such a fluctuating picture. We certainly are not in a position to accept any drafts which are presented from China and as you have had cash statements regularly (insofar as we know) you are in a position to know pretty much what is expected. At least I should hope so.

Conditions in China. I spent many long hours in my effort to keep in pretty close touch with conditions in China from early December to March 1st and can well understand the uncertainty of those days. From one or two confidential sources it was painted all too vividly. One is to be grateful that some changes in

0294

Miss Priest

- 2 -

May 25, 1945

conditions have altered the morale.

Budgets for 1945-46. Since your letter was written other figures have been received which I will write about later on.

Cheeloo University. We have received quires of written material regarding this situation and untold meetings have been held to give thought to it. It always reverts back to the conclusion that it is a matter for the field to adjust and that is undoubtedly where it will finally end.

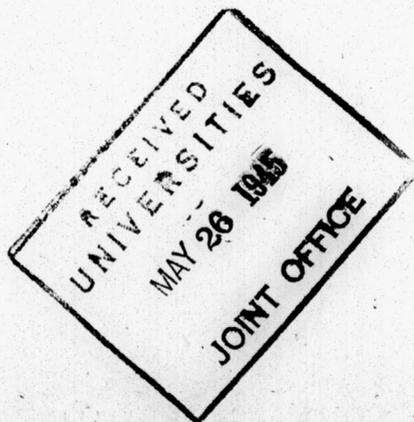
Clearing Board. Things have been running much more satisfactorily since March 1st in the Clearing Board, but no one can tell what will be the outcome. Reverberations at the present time are ominous. If sales have been conducted properly in China, there is no reason for apprehension. At least, this is the reason we are taking at this end. If anything else occurs naturally word will be shot to us immediately from China.

Very sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper
c.c. via next mail



0295

May 26, 1945

Miss Elsie Priest
Chengtu, Szechwan, China

Re: Cheeloo strike; President Chen's return.

Dear Miss Priest:

I know from occasional glimpses of your file that you do not lack for communications from this office. It would have been no more than courteous, however, that I should acknowledge letters received from you and certainly the last week in May is not too early to refer to something you wrote me on June 17th! You were then on the threshold of the miserable mess connected with the Cheeloo strike. You know far more about all that happened in the weeks that followed than we do here. But I am sure we know enough. Pretty full reports reached us from various sources and those of us with China background could supply some of the setting for the details even if we did not read additional details between the lines. One of the people who was anxious to know everything that came to us in the way of news and was profoundly concerned throughout the whole episode was Sun En-san. When he started back to China with Mr. Lu Tso-fu he was determined to do everything he could while there to help find some solution hopefully more permanent than anything that has been achieved in recent years. Whether his courage held out or his resourcefulness was in any way equal to the situation I do not know but certainly he was very helpful to us and thoroughly in earnest in his desire to help back there. He believed that Cheeloo should be given at least one more chance but, like many others, he felt a continuance of such misfortunes as have recently overtaken the University must sooner or later be disastrous. I suppose about this time you will be welcoming President Chen. He endeared himself to all of us while here and I do hope he felt the year was profitable in many ways. I wish we might have helped him at a number of points where I fear he may feel we did not. It was obvious that he was somewhat disappointed that no more definite steps could be taken toward securing memorial funds for President Bowen and Dr. Williams. Barring the happy and unexpected discovery of some individual who without any pressure being brought to bear would step forward and do something handsome, we are simply estopped from starting or pushing special campaigns for special funds. But we have not dismissed Dr. Chen's proposal and it will surely be possible to do something a little later.

With very special greetings to one who is carrying such a large part of the burden all through these months, I remain

Cordially yours,

Farle H. Ballou

Via airmail.
c.c. via regular post.
EHB;mec

0296

RECEIVED
UNIVERSITIES
MAY 28 1945
JOINT OFFICE

0297

2
2
3
3
7
6
5

over
7

June 13, 1945

Miss Elsie M. Priest
Chengtu, Szechwan
CHINA

Re: Various Matters as Sub-headed

Dear Miss Priest:

Your letter of April 23rd is at hand and I am replying to various items calling for comment:

Cornell-in-China Fund. This fund has not been treated in the same manner as the Princeton-Yenching Foundation or the Wellesley-Yenching Fund as it comes under an entirely different category. There has been no thought of discrimination. Originally this amounted to a considerable figure, but due to the World Student Service Fund and some local organizations it became a matter of urgent follow-up and personal contact. It is in no sense in the same category as the other groups mentioned as it is a campus fund where the others are alumni projects. The Wellesley and Smith campus funds are the only ones which appear upon our books, but in both instances there are representatives on the Yenching and Ginling Boards and both had large capital expenditures in the establishment of the Colleges. There are a number of Colleges in the same category and they are all credited on our books in the same way. There is an additional feature in the Cornell-in-China picture which makes it practically necessary for us to continue as in the past and this is to the effect that when the Cornell-in-China remittances are received they ask us to report same to the United China Relief as a part of the quota being raised in Ithaca. In that respect we have to include it in such a manner so that the auditors will take cognizance of it in making their audited statement to United China Relief.

When things are returned to normal in the United States, we hope we can build up Cornell-in-China so that it will be a part of the budget as when they were taking active participation in the expenses of Mr. Riggs.

Episcopal Board Gift for Ginling. We note that there will be a report forthcoming on the two items from Dr. Chester. When that comes to hand we will share it with the Episcopal Board.

British Aid to China. My "deep concern" came from a rather caustic statement in a letter received from England. There was no thought in my mind of writing to London as I have plenty else to do without initiating correspondence. My only thought in writing you was to acquaint you with the facts. After reading your explanation, the situation does not merit further discussion.

Cheele University. A number of people are back in the States from recent trips to China and bring us a pretty dismal picture. Here in America the thing is about divided between making an effort to continue as ever against closing the University down until after the war is over. As is always the case, there is quite a group which has come into existence which will die for the cause of Cheele rather than let it be snuffed out. The mere fact also that the University has figured in publicity both with the Associated Boards and United China Relief makes it difficult for us to advocate taking drastic steps at the present time.

0298

Miss Priest

June 13, 1945

I certainly appreciate the position you are in and sympathize with you, but apparently I can do nothing more at the present time.

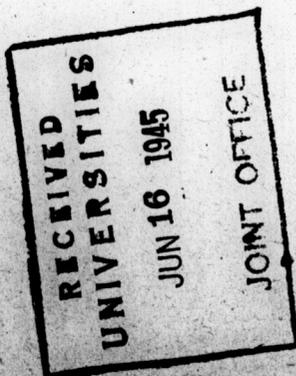
I think this covers the items in your letter of April 23rd.

Very sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper
e.c. via next mail



2
2
3
3
7
6
4

Chengtu June 14, 1945.

various items

RECEIVED
Mr. G. A. Evans,
New York City

Dear Mr. Evans;

RECEIVED
UNIVERSITIES
JUN 20 1945

There has been no mail from home for over a month and we are feeling a bit anxious for news. Fortunately Dr. Fenn received a letter since the meeting of the Associated Boards which gives some information. I will send you a few news items as this letter should be posted today.

1. Education and Commodity grants; As you know the UCR grants were doubled for the months April-June - using 300 to 1 instead of 150:1 - and it was decided to use this extra money for aid to faculty. We have distributed the money to the staff under the category of education aid for the children of staff and a commodity grant to enable them to purchase fuel and staple goods before the fifth moon holiday (which is today). This has been a great help and in substance means that we have been able to pay our staff approximately two extra months salary this year. Even on this basis they are rather badly paid. According to the index figured for China Medical Board the amount required for each "Average male unit" should be 25,534. For a family of three children this would mean nearly 100,000. for that family, but under our basis it will mean not more than 30,000. However everyone knows the problem and they are cooperating very well on the whole.

2. UCB rates. I promised to send you the monthly rates but fear I have not done so for the past month or two;

March	313.18
April	380.14
May	512.58

The rate today is 900:1 but the average for June will not be quite this rate as a large block was sold early in the month around 650:1.

3. Budgets for next year: As nearly as I can figure today we are all able to balance for this year. You know Dr. Fenn and I have been figuring as carefully as possible to see that every one of the twelve institutions has sufficient funds to complete their budget for the year. I hope there is no large surplus in any school and do not believe there will be one - our plan has been to try and balance the budgets only and meet the needs according to the plans outlined which gives the same general treatment to all schools.

If my calculations are correct, I will need to call for funds for August and will send you cables in time to make the necessary deposits.

4. Holiday allowances; The western staff of both Ginling and University are on the same basis as a Chinese staff member. We have figured the difference between western and Chinese food and adjusted accordingly. Therefore I am giving the western staff a holiday allowance instead of the commodity grant - this will be the same equivalent and will enable some of the group to think of a short holiday when otherwise they would feel it was financially impossible. I mention it to you merely as information - I am sure you have no objection to this method of figuring salaries.

No word yet from President Chen other than the one cable that he was delayed but we do not know where he was delayed. Dr. Bates arrives in Chungking on the 15th. No recent word from Dr. Thomson, still in Calcutta or thereabouts.

Sincerely yours,

Clair M. Priest

The proposal that I take a short trip to USA this summer seems to have vanished and I am giving it up. I am trying to get away for ten days in July - between paydays.

0300

Chicago June 14, 1945

Various letters

RECEIVED
UNIVERSITIES
OCT 29 1945

RECEIVED
UNIVERSITIES
JUL 20 1945
JOINT OFFICE

There has been no mail from home for over a month and we are
Worshipfully Dr. Tamm received a letter since
I will be glad to give some information. I will
the meeting of the Association which should be posted today.
and you a few news items as this letter should be posted today.

1. Education and Community Service: As you know the HOP grants were doubled
for the month April-June - about 300 as I indicated of 150:1 - and it was de-
cided to use this extra money for aid to faculty. The HOP distributed the
money to the staff under the category of educational aid for the children of
staff and a community grant to enable them to purchase fuel and staple goods
before the fifth month holiday (which is today). This has been a great help
and in substance means that we have been able to pay our staff approximately
two extra months salary this year. I've on this scale they are rather badly
paid. According to the index figured for China Medical Board the amount
required for each "average" male would be 25,000 for best family, but under our
three children this would mean nearly 100,000 for best family, but under our
basis it will mean not more than 50,000. However everyone knows the problem
and they are cooperating very well on the whole.

2. HOP rates: I wanted to send you the monthly rates but fear I have not
done so for the past month or two;

15.15
23.14
12.33

The rate today is 30:1 but the average for June will not be quite this rate
as the price has sold early in the month about 30:1.

3. Budget for next year: As you know I can figure today we are able to
balance for this year. You know Dr. Tamm and I have been figuring so carefully
as far as possible to see that every one of the twelve institutions has suf-
ficient funds to cover their budget for the year. I hope there is no
large surplus in any school and do not believe there will be one - our plan
has been to pry the balance the budget only and meet the needs according to
the plans outlined which give the same general treatment to all schools.

If my calculations are correct, I will need to call for funds for August
and will send you copies in time to make the necessary deposits.

4. Holiday allowance: The western staff of both Glinns and University are
on the same basis as a Chinese staff member. We have figured the difference
between western and Chinese food and adjusted accordingly. Therefore I am
giving the western staff a holiday allowance instead of the commodity grant
this will be the same equivalent and will enable some of the group to think
of a short holiday when otherwise they would feel it was financially impossible.
I mention it to you merely as information - I am sure you have no objection
to this method of figuring salaries.

No word yet from President Chen other than the one cable that he was delayed
but we do not know where he was delayed. Dr. Bates arrives in Chungking on
the 15th. No recent word from Dr. Thomson, still in Calcutta or thereabouts.

Sincerely yours,

Paul M. Dietz

The proposal that I take a short trip to see the summer session
to have various things I am giving it up. I am trying to get
away for ten days in July a between programs.

1030